



Operations Conference

Facilitating Net Centric Operations & Warfare

March 13-16, 2006 Norfolk Waterside Marriott, Norfolk, VA Event # 6120



Agenda & Call for Displays

Supported By

Office of the Assistant Secretary of Defense, Networks & Information Integration/DoD Chief Information Officer [ASD(NII)/DoD CIO], United States Joint Forces Command (US JFCOM), US Strategic Command (US STRATCOM)

With Technical Co-sponsorship by

The American Institute of Aeronautics & Astronautics (AIAA) & The Association For Enterprise Integration (AFEI)

Conference Objective

The objective of this Conference is to help identify the courses of action that the Department of Defense should be taking to achieve true Net Centric Operations, throughout the operating environment of the US military forces and to meet the needs of joint warfighters. It will explore the current initiatives with their status and implications, such as Joint Battle Management Command & Control. Information Assurance, Net Centric Data Strategy and other initiatives, ISR Integration, and others. The Conference provides a forum for senior members of The Office of the Secretary of Defense, Joint Staff. US Joint Forces Command. US Strategic Command, and the US Army, US Air Force, US Navy and US Coast Guard to dialog with their Industry counterparts on the issues surrounding the achievement of Net Centric Operations. Speakers will discuss current policies and requirements, status of key initiatives, operational needs and strategies, and the implementation strategies needed to achieve the ultimate goals of integrated joint warfighting. It will also address the sharing of intelligence information across the Federal Government in response to Section 1016 of the Intelligence Reform & Terrorism Prevention Act of 2004 as part of the global war on terrorism.

Background

Net Centric Operations is a critical enabler to both current and future DoD operations whether combat, combat support, operations other than combat and DoD as a business. Net Centric Operations is a vision for information sharing that leveraging the constructs of the public Internet and World Wide Webs and involves changes in processes, organization, personnel, information and materiel. This vision of net centricity is simply described as the empowerment of all users, regardless of time or location to easily discover, access, integrate, correlate, and fuse data and information needed to support their mission objectives: while all protect and defend both the information and information systems. This vision can only be reached by coordinated efforts among Industry, the Office of the Secretary of Defense, the Joint Staff, Combatant Commanders, Defense Agencies, and the military Services, working together in a collaborative environment. This Conference provides a major collaborative environment to continue and further the needed dialog.

Who Should Attend

- Government
- Military and Industry Program/Project Managers
- Senior Engineering Managers and Personnel
- Design Engineers & Support Staff
- C3I Specialists, and those involved in major new DoD thrusts involving Information Technology, Precision Strike/Time Sensitive Targeting, Interoperability, and major weapon systems design.

Attendees will have the opportunity to dialog with senior OSD, Joint Staff, Combatant Commanders, and Industry on issues involving Net Centric Operations within and across the Federal Government.

Conference Chair Mr. Bob Rassa, Raytheon Conference Technical Program Chairs Mr. Jack Zavin, OASD(NII), Mr. C. Steve Kuehl, AIAA NCO PC Chairman (Raytheon Technical Services, Co., LLC)

"The Department of Defense finds this event meets the minimum regulatory standards for attendance by DoD employees. This finding does not constitute a blanket approval or endorsement for attendance. Individual DoD component commands or organizations are responsible for approving attendance of its DoD employees based on mission requirements and DoD regulations"

Preliminary Agenda Please visit http://register.ndia.org/interview/register.ndia?~Brochure~6120 for updates

Sunday, March 12

4:00pm-6:00pm Registration

Monday, March 13

8:00am-4:30pm Registration

8:30am-4:00pm **Tutorials**, sponsored by AIAA *There is an additional cost for these tutorials

8:30am NC Data Strategy Tutorial

The Department of Defense Net Centric Data Strategy provides a key enabler of the Department's Transformation, by establishing a foundation for managing the Department's data in a net centric environment. The tutorial will describe the implementation of this strategy and how it will make information visible, accesible, and understandable.

10:30am Portfolio Management in the DoD Information Assurance Domain What Portfolio Management is in the IA Domain: The Governme

What Portfolio Management is in the IA Domain; The Governence Process within the IA Domain; Metrics for the Portfolio; POM 08 and beyond 5

12:00pm Lunch for Tutorial participants only

1:00pm-5:00pm Challenges and Recommendations in Building a Net Centric System-of-Systems

This tutorial will present current perspectives and recommendations on critical programmatic and technical challenges confronting organizations developing, acquiring, fielding, and sustaining a heterogeneous network centric System-of-Systems comprising a mixture of COTS/GOTS/other reuse and developed systems. Topics include programmatic/organizational interoperability, cost and schedule estimation, system migration, and current technology limitations, enablers, and forecasts.

Tuesday, March 14 7:00am-5:00pm Registration

7:00am	Continental Breakfast				
8:00am	Conference Welcome Mr. Sam Campagna, Director, Operations, NDIA				
8:10am	Conference Opening Mr. Bob Rassa, Director, System Supportability, Raytheon Space & Airborne Systems				
8:15am	Conference Keynote Dr. Linton Wells, II, Principal Deputy ASD(NII)/DoD CIO				
9:15am	Government Executive Panel: As the DoD continues to develop the key operational capability to conduct net centric operations, interoperability will be less about building hard-wired interfaces between systems and more about enabling unanticipated users to get the information they need when, where, and how they need it. The Net Centric Data Strategy (codified December 2004 in DoD Directive 8320.2) provides the foundations for managing the Department's data in a net centric environment, to include organizing around Communities of Interest (COIs). The panel members will discuss their experiences in jump starting this key enabler of the Department's transformation. Moderator: Dr. Margaret Myers, Principal Director, (Dep CIO), OASD(NII) Panelists: • Mr. Michael Krieger, Director Information Management, OASD(NII)/ DoD CIO • Mr. Andrew Cox, Deputy PEO C4I & Space, USN SPAWARSYSCOM • Col Charles Murray, USAF, Director, Global Communications & Information • Mr. Terry Edwards, Director Enterprise Architecture, HQ DA/G6/CIO				
10:15am	Break				
10:30am	Government Executive Panel Continued				
12:00pm	Lunch Luncheon Speaker: VADM Stanley Szemborsky, USN, Director and Principal Deputy Director of OSD, PA&E				

1:30pm Industry Executive Panel:

Industry plays an essential partnership role with the Department as the supplier of military systems, equipment and information technology services. This industry panel highlights the work of two industry groups that are helping to shape the future: the Association for Enterprise Integration (AFEI) and the Network Centric Operations Industry Consortium (NCOIC). Under DoD sponsorship, AFEI has organized six working groups that are addressing policy and strategy for ISR as a Community of Interest, Information Assurance, Architecture, Enterprise Services and Data Strategy, Communications and Networks, and Commercial Acquisition in the context of net centricity. The NCOIC Technical Council, with DoD participation, is focused on developing products to support the building of net entric systems, including a Net centric Interoperability Framework, a Network Centric Assessment Tool, and Systems Engineering Best Practices. Representatives of these groups will discuss progress in achieving net centricity and the critical challenges that lie ahead.

Moderator: Mr. John Osterholtz, Vice President, Center For Transformation and Chief Technology Officer, BAE Systems **Panelists:**

- Dr. Kevin J. Reardon, Captain, USN (Ret), Executive Director, NCOIC

Ms. Sheryl Sizelove, Boeing, Vice Chair, Technical Council, NCOIC
Mr. Hans Polzer, Lockheed Martin

3:00pm Break

3:30pm Industry Executive Panel Continued

5:00pm-6:00pm Reception, Display Area

Wednesday, March 15

7:00am-5:00pm Registration

7:00am	Continental Breakfast
8:00am	LTG John R. Wood, USA, Deputy Commander, US JFCOM

8:45am	US JFCOM Initiatives and Operations in a Net Centric Environment Panel				
	US JFCOM: Supporting the warfighter by facilitating joint integration, interoperability, and experimentation in the net centric environment. Panel members will discuss their unique experiences in implementing various net centric initiatives in support of joint communities of interest.				
	Moderator: Lt Col Kenneth Lang, USAF, Chief, Net Centric				
	Transformational Operations, C4 Transformation Division (US JFCOM/J69)				
	Panelists:				
	- Ms. Leslie Winters, Chief, Net Centric Information Integration (US JFCOM/J61)				
	- Dr. Rob Bearsworth, Lead, Time Sensitive Targeting Community of Interest (US JFCOM/J61)				
	 Mr. Troy Turner, Section Head, C4 Interoperability (ACT) COL Kelly Mayes, USA, Director, Campaign Planning (US JFCOM/J9) 				
	- Ms. Lisa Hollowell, Lead, Joint Battle Management Command and Control (JBMC2) (US JFCOM/J8)				
10:15am	Break				
10:30am	US JFCOM Panel Continues				
12:00pm	Lunch Luncheon Speaker : Mr. Terry Pudas, OSD, Acting Director Office of Force Transformation				
1:30pm	Conference Keynote Gen James E. Cartwright, USMC, Commander, US Strategic Command				

2:30pm	US STRATCOM Panel:				
-	US STRATEGIC COMMAND Virtual Collaboration and Net				
	Centric Operations: Enabling Global, Joint Combat Operations				
	Moderator: Maj Gen Roosevelt "Ted" Mercer, Jr., USAF,				
	Director, Combat and Information Operations, US Strategic				
	Command				
	Panelists:				
	- COL Matt Allaire, USA, Chief, Information Operations				
	Integration/J39, Joint Functional Component Command Space &				
	Global Strike US Stragetic Command				
	- COL Carl Hunt, USA, Director Technology and Analysis/J9 Joint				
	Task Force Global Network Operations US Strategic Command				
	- CAPT Gary Sandala, USN, Chief, Requirements and				
	Capabilities/J8, Joint Functional Component Command and				
	Network Warfare US Strategic Command				
	- Col Mark Lorenz, USAF, Chief, J6 Knowledge Management US				
	Strategic Command				
	- Col John Roberts, USAF, Director, Directorate of Intelligence,				
	Joint Information Operations Command US Strategic Command				
3:15pm	Break				

3:30pm US STRATCOM Panel Continues

5:00pm-6:00pm Reception, Display Area

Thursday, March 16

7:00am-12:00pm Registration

7:00am Continental Breakfast

8:00am Panel: Consistent with section 1016 of the Intelligence Reform and Terrorism Prevention Act of 2004 (Public Law 108-458, IRTPA) and several Executive Orders, work has been ongoing to transform the current Information Sharing Environment (ISE) to a more robust environment that will integrate and connect existing elements into a cohesive framework by providing common policies, guidelines, systems, and architecture. The ISE must ensure appropriate access to, and the sharing, integration, and use of, information by Federal, State, local, and tribal agencies with counterterrorism responsibilities, and, as appropriate, private sector entities, while protecting the information privacy and other legal rights of Americans. Getting actionable information to decision makers remains a high priority for the United States and a necessity for winning the war on terror. The panel members will discuss their agencies efforts and progress in implementing the ISE. Moderator: Dr. Clark Smith, Director for Technical Group, Information Sharing Environment, Office of the Director for National Intelligence. Panelists: Please visit the NDIA website for the latest list of panelists. 10:15am Break

- 10:15am Break
- 10:30am Panel Continues
- 12:00pm Conference Adjourns

Registration Fees

The 2006 Net Centric Operations Conference registration fees are as follows:

	Early	Regular	Late
	Before 1/21/06		After 2/24/06
Government/Academia/Allied	\$630	\$695	\$765
Industry NDIA Member	\$720	\$795	\$875
Industry Non-NDIA Member**	* \$770	\$850	\$935
Monday Tutorial	\$150	\$150	\$200

Registration Information

To register online for this conference please visit <u>http://register.</u> <u>ndia.org/interview/register.ndia?~Brochure~6120</u>. You can also visit the NDIA web site at <u>www.ndia.org</u> and select "Schedule of Events". Once there, select 2006 March and scroll down to the Net Centric Operations Conference and select, then scroll down the page to "REGISTER" and select. **Review your information and select "submit" one time only and then select "confirm".** On-line registration will close after February 24, 2006. You must register onsite after this date.

-or-

You may fax the completed registration form contained in this brochure to (703) 522-1885.

-or-

You may mail the completed registration form contained in this brochure to: Event#6120, National Defense Industrial Association, 2111 Wilson Boulevard, Suite 400, Arlington, VA 22201-3061.

Payment must be received at the time of registration.

Registrations will not be accepted over the phone.

Registration fees include admittance to all sessions (excluding Tutorials), continental breakfasts, receptions, lunches, coffee breaks, and other logistical and administrative expenses.

** Registration fee for Non-NDIA members includes a one year non-refundable NDIA membership of which \$15.00 is for your subscription to National Defense magazine.

Cancellations Reminder

Cancellations received prior to January 20, 2006, will receive a full refund. Cancellations received before February 24, 2006 will receive a refund minus a cancellation fee of \$75.

NO REFUNDS FOR CANCELLATIONS RECEIVED AFTER February 24, 2006. SUBSTITUTIONS ARE WELCOMED IN LIEU OF CANCELLATIONS.

Hotel Information

A limited number of rooms have been reserved at the Norfolk Waterside Marriott, 235 East Main Street, Norfolk, VA 23510. To make your reservation please call the hotel directly at (757) 627-4200 or (800) 228-9290.

Industry \$119 Government \$67* * or the applicable government per diem rate at the time of arrival.

To ensure the discounted NDIA rate, please make your reservations early and ask for the NDIA Room Block. Rooms will not be held after **February 20, 2006**, and may sell out before that date. Rates are also subject to increase after this date. The government per diem rate is available *only* to active duty or civilian government employees. ID will be required upon check-in. Retired military or government civilians do not qualify for the government rate.

Attendee Roster

An attendee roster will be distributed at the conference. In order for your name to appear in the conference attendee roster, you MUST register by February 24, 2006. There will be *NO* additional updated versions distributed after the conference.

Displays

There are spaces available to display at the 2006 Net Centric Operations Conference. Make plans now to take advantage of this prime sales opportunity. To sign up for a display, you can fill out the form contained in this brochure or download it at <u>http://register.ndia.org/interview/register.ndia?~Brochure~6120</u>, and FAX the completed form to (703) 522-1885.



NDIA supports the Americans with Disabilities Act of 1990. Attendees with special needs must call (703) 522-1820 prior to February 24, 2006.

Attire

Appropriate dress for this conference is business attire for civilians and class A uniform for military.

Proceedings

Proceedings will be available on the web through the Defense Technical Information Center (DTIC), and will be available two to three weeks after the conference. You will receive notification via e-mail that proceedings are posted and available on the web.

Identification Badges

During conference registration and check-in, each participant will be issued an identification badge. Please be prepared to present a picture ID. Badges must be worn at all conference functions.

National Defense Magazine

Advertise in National Defense Magazine and increase your company's exposure at this conference! National Defense will be distributed to attendees of this conference as well as other NDIA events. For more information contact Dino Pignotti at (703) 247-2541 or via fax at (703) 522-4602.

Inquiries

For questions regarding the conference, direct your questions to Britt Bommelje, Meeting Planner, at (703) 247-2587, or bbommelje@ndia.org.

Net Centric Operations Conference

Norfolk Waterside Marriott, Norfolk, VA

March 13-16, 2006 • Event #6120

National Defense Industrial Association 2111 Wilson Boulevard, Suite 400 Arlington, VA 22201-3061 (703) 522-1820 • (703) 522-1885 fax www.ndia.org



 Ways to sign up: Online with a credit card at www.ndia.org By fax with a credit card — Fax: 703-522-1885 By mail with a check or credit card 				Address change needed	By completing the following, you help us understand who is attending our meetings.
NDIA Master ID/Membership			Social Security		Primary Occupational
(if known—hint: on mailing label above your name) (last 4 digits – option			(last 4 digits – optio	nal)	Classification. Check ONE. A. Defense Business/Industry
Prefix					B. R&D/Laboratories
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					E. Air Force
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					H. DOD/MOD Civilian
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				or on behalf of NDIA, its Chapters,	0. Other
Divisions and affiliates (NTSA Chapters, Divisions and affilia				mail, telephone, or fax. NDIA, its mies.	Year of birth
Registration Fees					(Optional)
	Early		Late/Onsite	Payment Options	
Government/Academia ¹	before 1/20/06 \$630	\$695	after 2/24/06 \$765	Check (payable to NDIA)	
Industry Member	\$720	\$795	\$875	Cash Government PO/Training Forr	n #
Industry Non-member ²	\$770	\$850	\$935	VISA	
-				MasterCard	
Additional Tutorial	\$150	\$150	\$200	American Express Diners Club	
No refunds for cancellations re	ceived after 2	/24/06. Sub	stitutions are	If paying by credit card, you may	return by fax to (703) 522-1885.
welcome in lieu of cancellat	ion.			Credit Card Number	
¹ Includes a free three-year NDIA membership and <i>National Defense</i> magazine for Military and Government employees (first time members only).			agazine for Military and		
□ No do not sign me up for the membership.					
² Registration fees for non-NDIA member	ers include a one-y	ear non-refunda	able NDIA membership—	Exp. date	
\$15.00 will be applied for your subscription to <i>National</i> Questions? Contact Meeting Planner, Britt Bommelje				Signature	Date
Phone: (703) 247-2587 email: bbommelje@ndia.org					
Mail to: NDIA, Eve					
	on Boulevar	d, Suite 4	00		
Arlington, ' Fax to: (703) 522-					
(100) 022					

2006 Net Centric Operations Conference March 13 - 16, 2006 Norfolk, VA Registration for Displays Event #6120

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Display/Exhibits Requirements:

All displays must be of the simple table-top or pop-up style standards. Space per display shall not exceed 10 ft. wide by 6 ft. deep. Minimal hardware to be utilized (computer systems for demonstrations are OK). No formal decorating company is involved. Companies must bring their own displays and plan to do their own set-up. Standard 2.5 x 6 ft. draped folding tables and chair will be provided for each display space. No other props or setups (pipe & drape, plants, etc.) will be utilized.

Display Hours:

Displays are to be set up by 5:00 PM March 13 and should remain in place until after the morning break on March 16. Displays must be removed by 4:00 PM March 16.

Cost: Displays (includes one exhibitor and electrical hook-up): \$1,000.00

Display Rules & Regulations

1. If NDIA should be prevented from holding the conference for any reason beyond NDIA's control (such as, but not limited to, damage to the building, riots, strikes, acts of government, or acts of God) or if a displayer cannot occupy the assigned display space due to reasons beyond NDIA's control, then NDIA has the right to cancel the conference or any part thereof, with no further liability to the displayer other than a refund of display space fee, less a proportionate share of the conference cost incurred.

2. Neither the management of the host facility nor NDIA shall be liable for the damages, loss or destruction to the displays by reason of fire, theft, accident or other destructive causes. Displayer shall lease space at his sole risk. Neither the management of the host facility, NDIA, nor any of their agents, servants or employees will be accountable or liable for accidents to displayers, their agents or employees.

3. The displayer shall be liable to the host facility and/or NDIA for any damage to the building and/or the furniture and fixtures contained therein which shall occur through acts or omissions of the displayer.

4. Displayer assumes the entire responsibility and hereby agrees to protect, indemnify, defend and hold harmless NDIA, the host facility, their officers, employees, and agents against all claims, losses and damages to persons and property, governmental charges or fines, and attorney's fees arising out of or caused by displayers installation, removal, maintenance, occupancy or use of the display premises or any part thereof, including any outside display areas.

5. Displayer acknowledges that NDIA does not maintain and is not responsible for obtaining insurance covering displayer's property. Displayers are advised to obtain business interruption and property damage and loss insurance to cover such occurrences.

Send this form with payment for display to:

Britt Bommelje, National Defense Industrial Association, 2111 Wilson Boulevard, Suite 400, Arlington, VA 22201-3061, Phone: (703) 247-2587, Fax: (703) 522-1885, E-mail: bbommelje@ndia.org *Deadline for sign-up is March 6, 2006*, (make checks payable to NDIA - Event # 6120)

Payment Options

Check (payable to NDIA) Cash Government F	PO/Training Form #
VISA MasterCard American Express E	Diners Club
Credit Card Number	Exp. date
Signature	Date



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