Past – “non-real-time” diplomatic communications
  - Exchanging radio operators

Today – “real-time” need for decisions at all levels
  - Political consultations
  - Joint and Combined Operations
  - Multinational and multi-agency operations
  - Integrated logistics – to include private sector
How to address the Challenge?

- Integrate – make interoperable our own national efforts

- Ensure they are “alliance and coalition friendly”

- Ensure they build on the global commercial and industrial sectors (particularly information technology, supply and maintenance, and transportation sectors)
What have we learned in recent operations?

- Afghanistan
- OIF
- Tsunami Relief

“For effective operations, and to avoid fratricide and related tragedies, we will need to move to a global interoperable C2 systems to be tailored by those in charge of a given operation.” (Regional Commander)
What are some of the key initiatives?

- Net centric underpinning
- JBMC2 / C4ISR
- Importance of tactical (small unit) level
- Coalition interoperability (*Industry is Key!*
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**Roadmap Implementation Timeline**
Governance, Management and Service Implementation Plans
  - SIAP Implementation
  - Achieving an unambiguous ground and maritime picture

T&E Strategy and Plans

Legacy Assessments

Implementation Barriers