Contractor Coordination Cell

COL Carl J. Cartwright
Deputy Commander, Army Field Support Command
Historical Perspective
(Rough Order of Magnitude Comparison)

WW II – Limited Use Of External Support, Onset of “Tech Reps”
Vietnam - 1969
52K Total Contractors
Total US force: 500K+

Balkans 2004 - Contractors Outnumber Soldiers?
SWA 2004–12,500 US, more than that # in LNs & TCNs
Total US Military (SWA): 150K

SWA – 1991
9,200 US Contractors
Total US military: 250K

Today’s Resource Environment
Making the Tough Calls to Adapt to Today’s Reality

Active Military
1989–769K
2002–433K
2004 – 500K+
Down 37%
Up 7%

Civilians
1989–120K
2003 – 217K
Down 48%

Reserve Force
1989 457K
2003 310K
2005 205K
ARNG USAR
Down 26%

Cost Effective
Force Projection
Available Resources
…Means to Obtain Logistics Capability

Obtain Low Density High Tech Skills (“Temporary” CLS)

Why Use Contractors on the Battlefield?
Types of Contractors

- Theater Support Contractors
- External Support Contractors
- System Contractors

System Contractors - FSRs

External Support Contractors

- Multiple External PARCs
- In-theater Management
- Examples:
  - Army Corps of Engineers
  - LOGCAP
  - Signal Support
Bridging Doctrine, Policy, Training & Challenges

Institutionalize

Do we need more COB Training? CGSC CSS PCC ALMC DAU Others?

FM 4-100.2
Contracting Support on the Battlefield
04 Aug 99

FM 3-100.21
Contractors on the Battlefield
3 JAN 03

DOD Acquisition Deskbook Supl
Contractor in Theater Operations
28 MAR 01

ASA(ALT) Memo
CLS Analysis And Approval Memo
?? 03

ASA(ALT) Memo
System Contractor Support in Contingency Operations
28 JAN 02

AR 715-9
Contractors Accompanying the Force
29 Oct 99

DA PAM 715-16
Contractor Deployment Guide
Apr 99

Retaining Core Capability

Risk Management

Planning

Contracted Logistics Support

Deploying Contractors

Training

C2 or Management

Loss of Flexibility

Force Protection

Habitual Relationships

Support to Contractors

Accountability/Visibility

Legal Issues

Information Interface

Policy & Doctrine Require Definition

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Contractor Coordination Cell (3C)

What is “3C”?

- Contractor Coordination Cell “3C”
- Maintains accountability of all US Army “Contingency” External and Systems Contractors on the battlefield…OEF and OIF
- Supports and coordinates requirements with the military sponsor

- HQ AMC MOA (CG, AMC signed on 30 Jan 03)
- DA Policy (DTG 161410 Jan 03)
- PM/PEO Directive (DTG Feb 6, 2003)
- CFLCC Policy (signed 17 Mar 03)

Data Providers

- Bottom line…Lessons Learned

Accomplishments
- Partial accomplishments
- Not accomplished

3C Tasks

- ID contracting companies in AOR
- ID local CORs and contractor leads
- Work with local authorities/CORs to report contractor status
- Provide contractor SITREPS
- Act as liaison between local COR and contractor lead and the assigned APOD
- Identify and report potential immigration challenges
- Reconcile contractors with companies

Contractor Coordination Cell
May 2004 – Present

453 Companies
Arming For Personal Protection

Current Army & Draft DODD Policy
- Armed by exception only
- Combatant Cdr's Decision
- Company Policy Permits
- Employee Agrees

If all three conditions are not met

Else

Proper Training
- MILSPEC Arms
- MILSPEC Ammo
- Self-protect ROE

M9 vs AK-47?

Who Isn’t Covered
- Host Nation
- 3rd Country Nationals
- Sub-contractors

UCMJ
- Military Extraterritorial Jurisdiction Act of 2000 (MEJA)
- And 2004 Draft DOD Implementation Guidance

Contracting Support Plan

Contracting Support Certification

How do we synch our Distro and Contracting Plans?

Distribution

Contractor Deployment Certification

What?
Where?
Who?
How?
$?

Standard Clauses In SOWs

OPLAN Annexes

Appendixes

DisConnect

Others

Force Projection Platform

At (CRC)

In Theater Reception Ctr

How do we synch our Distro and Contracting Plans?

Contractor Employee Jurisdiction Gap

Declared War

UCMJ

Other Than Declared War

UCMJ

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Others
Conclusion