Presenting the:
NDIA
10th Annual Expeditionary Warfare Conference

“Joint Expeditionary Forces... Winning Today and Tomorrow”

In coordination with:
OPNAV (N 75), Director, Expeditionary Warfare Division
HQ USMC (Plans, Policies and Operations)
HQ USCG (G-O)
Naval Surface Warfare Center - Panama City

Event #6700
October 24 - 27, 2005
Marriott Bay Point Resort Village
Golf & Yacht Club
Panama City, Florida
INTRODUCTION

This is the tenth consecutive year NDIA has sponsored this Expeditionary Warfare Conference. The conference continues to grow in importance to both industry and DOD attendees. The conference has a sustained level of attendance at over 700, including over 50 active duty and retired flag and general officers, and their civilian equivalents. Once again, NDIA invites industry to join this conference to hear operational, programmatic, and acquisition defense leaders discuss new concepts, current programs, and future intentions. Join us to discuss with these leaders the myriad of issues that will continue to effect how our Nation and our premier expeditionary forces deal with the security challenges and global threats of the 21st Century.

OBJECTIVES

• To provide an opportunity for the Services to provide clear statements of their requirements and intent to industry, service laboratories, and other interested parties
• An opportunity for frank dialogue between the military services, industry, and other attendees
• A celebration of the atmosphere of trust and cooperation that exists between the military services and industry.

QUESTIONS AND ISSUES FOR PANEL DISCUSSION

A primary objective of the annual Expeditionary Warfare Conference is to facilitate and promote discussion and dialogue between industry and senior service, military and civilian, leadership to the benefit of both interests and DoD as a whole. Certain theme sessions of the conference are composed of short presentations from a panel of senior leaders and a panel discussion period between themselves and the audience, stimulated by questions and issues from the audience. Each panel member will offer brief remarks on the issues and challenges from his/her perspective with respect to the theme and focus of the session. Questions from the audience and comments or observations from the Q/A period moderator will stimulate the panel discussion and question period. The moderator for each session is experienced with the topic and issues at hand. Active attendee participation is desired and strongly encouraged.

ATTIRE

Civilian Attire: Appropriate attire for the entire conference, including Monday evening dinner is business casual. Tie and jacket are not required. Military attire: equivalent summer uniform.

GOLF TOURNAMENT

Be among the first to play the new Jack Nicklaus design golf course. Many will remember the Lagoon Legend course at Bay Point. Since last year’s conference that course has been completely redesigned to be more “resort friendly” and is now a Nicklaus design, 18 hole, 7,000 yard course. The grand opening day is September 17th, just over a month before this year’s conference. So bring your clubs and come (Sunday) because we will have a shotgun start at 8AM, on Monday, October 24th.
Monday, October 24, 2005

8:00 a.m.  Annual Golf Tournament-Shotgun Start  Nicklaus Golf Course
Sponsored by Northrop Grumman Ship Systems

3:00 p.m. - 7:00 p.m.  Early Registration  St. Andrew's Foyer

3:00 p.m.  Cyber Café Opens  Spanish Moss “A”

3:00 p.m. - 4:30 p.m.  Spouse Welcoming Tea  Palms Court Terrace
Spouses are invited to get acquainted and plan their activities during the conference
(Please register your spouse for this complimentary event)

6:00 p.m. - 7:00 p.m.  Reception  Display Area
Sponsored by Trident Systems

7:00 p.m. - 9:00 p.m.  Dinner  Grand Lagoon Ballroom
Guest Speaker:
General James L. Jones, USMC
Commander, U.S. European Command; Supreme Allied Commander Europe; and
Commanding Officer Allied Command Operations (Invited)

Tuesday, October 25, 2005
Opening Session

7:00 a.m.  Registration

7:00 a.m.  Continental Breakfast  Display Area
Sponsored by ARINC

8:00 a.m. - 8:05 a.m. Call to Order  St. Andrews
Mr. Andy Fosina
Northrop Grumman Mission Systems
Conference Chairman

8:05 a.m. - 8:10 a.m. Welcome to Panama City
Captain Vito Jimenez, USN, Commanding Officer
Mr. Kirk Dye, Technical Operations Manager, Naval Surface Warfare Center, Panama City

8:10 a.m. - 8:20 a.m. NDIA Welcome
Major General Harry W. Jenkins, USMC, (Ret)
ITT Industries, Defense
NDIA Expeditionary Warfare Division Chairman

8:20 a.m. - 8:30 a.m. Lieutenant General Lawrence P. Farrell, Jr., USAF (Ret)
President and CEO, NDIA

8:30 a.m. - 9:15 a.m. General T.M. Moseley, USAF
Chief of Staff, United States Air Force (Invited)

9:15 a.m. - 9:45 a.m. Break  Sponsored by Raytheon Company

9:45 a.m. - 10:30 a.m. Vice Admiral Justin D. McCarthy, SC, USN, OPNAV N4
Director of Material Readiness and Logistics

10:30 a.m. - 11:30 a.m. Major General Gordon C. Nash, USMC
OPNAV N75, Director, Expeditionary Warfare Division

11:30 a.m. - 12:45 p.m. Networking Luncheon  Grand Lagoon Ballroom

12:45 p.m. - 1:30 p.m. Joint Expeditionary Warfare in the Korea AO
Major General Duane D. Thiessen, USMC
Commander, United States Marine Corps Forces Korea and Assistant Chief of Staff,
U/C/J5, United Nations Command/Combined Forces Command/United States Forces Korea (Invited)
Joint Battlespace Awareness and Command and Control
Session Chairman: Mr. Kevin Gordon, SAIC

Session Focus: The coherent integration of information and knowledge management necessary for successful Joint and Coalition Battlespace Management & Command and Control (C2) - focusing/sustaining transformation. The session will focus on the issues, domain challenges, and opportunities facing Joint and Coalition partners in the areas of Joint system integration and consolidation, and priorities of implementation.

1:35 p.m. - 2:45 p.m.  
Panel Presentations:  
Colonel R. McFarland, USMC, Director, Command and Control Integration Division, Expeditionary Force Development Center, MCCDC  
Colonel S. Whitehead, USA, Army, Land WarNet (Invited)  
Colonel G. Giles, USAF, Air Force Constellation (Invited)  
Captain R. Simon, USN, Navy, Director ForceNet, NETWARCOM  
Mr. George V. Galdorisi, Director, Decision Support Group, SPAWAR Systems Center, San Diego  
Moderated by: Mr. George V. Galdorisi

2:45 p.m. - 3:15 p.m.  
Break  
Sponsored by General Dynamics C4 Systems

3:15 p.m. - 4:00 p.m.  
Panel Question and Answer Period

4:00 p.m. - 4:15 p.m.  
Wrap-Up Speaker:  
Rear Admiral A.M. Macy Jr., USN, Commandant, Naval Surface Warfare Center  
Deputy Commander for Warfare Systems Engineering, Naval Sea Systems Command (Invited)

5:30 p.m. - 7:00 p.m.  
Hosted Networking Reception  
Grand Lagoon Ballroom/Display Area  
Sponsored by Austal, BAE Systems, Base-X Shelters, The Boeing Company, Lockheed Martin Company, SAIC

6:15 p.m.  
Bay County Military Affairs Committee Presentations  
Grand Lagoon Ballroom

Wednesday, October 26, 2005

6:45 a.m.  
Registration

6:45 a.m. - 7:30 a.m.  
Continental Breakfast  
Display Area  
Sponsored by AeroVironment

7:30 a.m. - 8:15 a.m.  
General Michael W. Hagee, USMC, Commandant of the Marine Corps  
Admiral Michael G. Mullen, USN, Chief of Naval Operations

8:30 a.m. - 8:45 a.m.  
Short Break

Sustaining the Sea Base
Session Chairman: Vice Admiral James Amerault, USN (Ret), Alion-JJMA Maritime Section

Session Focus: Leveraging our country’s long history of successful amphibious warfare and expeditionary operations in the maritime environment to enable us not only fight, but also sustain forces totally “from the sea”, presents significant challenges to the logistician. This session will examine those challenges from the joint perspective, as well as that of individual services, with a view toward identifying and clarifying the issues and opportunities for government and industry to “deliver the goods” from the sea base.

8:45 a.m. - 9:15 a.m.  
Speaker to be determined

9:15 a.m. - 10:15 a.m.  
Panel Presentations:  
Mr. Jonathan Kaskin, OPNAV N42, Director Strategic Mobility/Combat Logistics Division  
Brigadier General D avid Fastabend, USA, Deputy Director & Chief of Staff, Futures Center, HQ Army Training and Doctrine Command  
Captain Craig Galloway, USN, U.S. Transportation Command, J5A  
Mr. Frederick Ballie, Executive Director, J37, Defense Logistics Agency  
Mr. Nicholas Linkowitz, HQMC I&L (Code LPV)  
Mr. Stephen Carmel, Maersk Line, Ltd.  
Moderated by: Mr. Jack Finnegan, MacGregor (USA), Inc.
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<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Speaker/Details</th>
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</thead>
<tbody>
<tr>
<td>10:15 a.m. - 10:45 a.m.</td>
<td>Break</td>
<td>Sponsored by Bell Helicopter, a Textron Company</td>
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<tr>
<td>10:45 a.m. - 11:15 a.m.</td>
<td>Panel Question and Answer period</td>
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<tr>
<td>11:15 a.m. - 11:25 a.m.</td>
<td>NDIA Expeditionary Warfare Division Seabasing Study Brief</td>
<td>Mr. Paul Bishop, The Bishop Group</td>
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<td>11:25 a.m. - 11:40 a.m.</td>
<td>Wrap-Up Speaker:</td>
<td>Vice Admiral James Amerault, USN (Ret), Alion-JJMA Maritime Section</td>
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<tr>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Lunch Speaker:</td>
<td>Admiral John B. Nathman, USN, Commander, Fleet Forces Command (Invited)</td>
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<td><strong>Force Multipliers for The Joint Battlespace</strong></td>
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<td><strong>Session Chairman: Rear Admiral Bill Fogarty, USN (Ret), BAE Systems</strong></td>
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<td><strong>Session Focus:</strong> The realities of restrained defense budgets, coupled with the requirements of the Joint Warfighters, necessitate innovative approaches to achieving force multipliers. This session will focus on the issues, challenges and opportunities in the areas of platforms, sensors, weapon systems, automation, and reduced manning in order to provide the warfighters the most “bang for the buck”.</td>
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<td>1:30 p.m. - 2:15 p.m.</td>
<td>Lieutenant General James Mattis, USMC, Commanding General</td>
<td>Marine Corps Combat Development Command</td>
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<td>2:15 p.m. - 3:15 p.m.</td>
<td><strong>Panel Presentations:</strong></td>
<td>Rear Admiral Charles Hamilton, USN, Program Executive Officer Ships</td>
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<td>Rear Admiral William Landay, USN, Program Executive Officer Littoral and Mine Warfare</td>
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<td>Brigadier General Thomas Conant, USMC, Assistant Deputy Commandant for Combat Development and Integration</td>
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<td>Mr. George Solhan, ONR, Director, Naval Expeditionary Maneuver Warfare and Combating Terrorism S and T Division</td>
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<td>United States Air Force Representative (to be determined)</td>
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<td><strong>Moderated by:</strong> Vice Admiral Hank Mustin, USN (Ret)</td>
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<td>3:15 p.m. - 3:45 p.m.</td>
<td>Break</td>
<td>Sponsored by Maersk Line, Limited</td>
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<td>3:45 p.m. - 4:15 p.m.</td>
<td>Panel Question and Answer Period</td>
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<td>4:30 p.m. - 4:45 p.m.</td>
<td>Wrap-Up Speaker:</td>
<td>Vice Admiral Doug Katz, USN (Ret)</td>
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<td>4:45 p.m.</td>
<td>First bus departs for NSWC-PC</td>
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<tr>
<td>5:00 p.m. - 7:00 p.m.</td>
<td>NSWC-PC Open House</td>
<td>Networking Reception</td>
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<td>Sponsored by EDO Corporation</td>
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<td>7:00 p.m. - 10:00 p.m.</td>
<td>Pig Roast</td>
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<tr>
<td>10:00 p.m.</td>
<td>Last bus departs NSWC-PC for Bay Point Marriott</td>
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Thursday, October 27, 2005

6:45 a.m. - 7:30 a.m.  Continental Breakfast  Display Area
Sponsored by Triton Services, Inc.

7:30 a.m. - 8:00 a.m.  Lieutenant General Michael A. Hough, USMC
Deputy Commandant for Aviation (Invited)

8:00 a.m. - 8:45 a.m.  The Honorable Kenneth J. Krieg
Under Secretary of Defense for Acquisition Technology & Logistics (Invited)

Rapid Acquisition to Support Today's Joint Operational Needs
Session Chairman: Mr. Mike Janay, AFM - USA, Inc.

Session Focus: The recent war fighting experiences in Central Command AOR produced urgent needs for material solutions to enhance the warfighters ability to conduct operations. This session will focus on the issues and challenges the services face in delivering these solutions to the operators, and review service procedures for procurement that guide industry's rapid response.

8:45 a.m. - 9:30 a.m.  The Honorable Roger Smith, Deputy Assistant Secretary of The Navy, Littoral and Mine Warfare Systems and Chairman, US Navy “Operation Respond”

9:30 a.m. - 10:00 a.m.  Brigadier General William D. Catto, USMC, Commanding General Marine Corps Systems Command

10:00 a.m. - 10:30 a.m.  Break
Sponsored by Terrain Experts, Inc., TERREX

10:30 a.m. - 10:55 a.m.  Colonel Robert Lovett, USA
Project Manager, US Army Rapid Equipping Force

10:55 a.m. - 11:20 a.m.  Lieutenant Colonel Paul Hastert, USAF
Mission Planning / Mission Rehearsal Officer

11:20 a.m. - 11:45 a.m.  Lieutenant Colonel William Sanders, USA
Chief, Field Assistance Division, US Special Operations Command

11:45 a.m. - 12:00 p.m.  Wrap-Up Speaker:
Mr. Mike Janay

12:00 p.m.  Luncheon

CONFERENCE ADJOURNS UPON COMPLETION OF LUNCH

11th Annual Expeditionary Warfare Conference Dates: October 23 - 26, 2006
10th Annual EWC Golf Tournament
Sponsored by Northrop Grumman Ship Systems

Monday, October 24, 2005 at 8:00am
Marriott Bay Point Resort Nicklaus Course

The format is a Captain's Choice (scramble) with a Shotgun start at 8:00 a.m. You may enter individually and be paired up with other NDIA and/or local golfers, or make up your own team. A box lunch is provided, and awards and prizes will be presented at the clubhouse afterwards. Please fill in all blanks on this registration form (One form per person, please). Payment must be made in advance, either by check (made out to NDIA) or by credit card, if registering for the conference. Cancellations after October 11, 2005 will not receive a refund. Last minute registration will be available at the course (payment must be cash or check) as we always have a few no-shows and we will place you where we can.

Additional Sponsors are welcome for:
- Hole Sponsorship
- Logo Giveaways

To sponsor, contact Mike Plitman at: (850) 233-1050

Please fax this form with your registration to, Simone L. Baldwin at 703-522-4656:

Name
Company
Address
City State: Zip+4
Phone: Fax:
email:

Payment: Please Circle:
- Check (payable to NDIA)
- Diners Club, VISA, M C, AM EX
- Government PO/Training Form #

Names of three (3) players in your foursome:
1. ______________________________ handicap/avg. score ________________
2. ______________________________ handicap/avg. score ________________
3. ______________________________ handicap/avg. score ________________
For your spouse or guest enjoyment, we invite them to:

Spouse Welcoming Tea
Monday, October 24, 2005
3:00 P.M.

SPOUSE & GUEST REGISTRATION FORM
Please fax this form with your registration to, Simone L. Baldwin at 703-522-4656:

Guest's Name______________________________________________________________
Address_________________________________________________________________
City________________________ State:__________ Zip+4________________
Phone:________________________ Fax:________________

Payment: _______________________________________________________________

Please Circle:  Check (payable to NDIA)
Diners Club, VISA, MC, AMEX
Government PO/Training Form #

I will attend the following events:

❏ ❏ ❏ ❏ ❏ Spouse Welcoming Tea, Monday, October 24, 2005 - Comlimentary
❏ ❏ ❏ ❏ ❏ Reception & Dinner, Monday, October 24, 2005 - $40.00
❏ ❏ ❏ ❏ ❏ NDIA/MAC Reception, Tuesday October 25, 2005 - $20.00
❏ ❏ ❏ ❏ ❏ Pig Roast, Wednesday, October 26, 2005 - $35.00

Upcoming NDIA Events

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<tr>
<th>Event</th>
<th>Location</th>
<th>Dates</th>
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<tr>
<td>Tactical Wheeled Vehicles</td>
<td>Monterey, CA</td>
<td>Feb 5 - 7</td>
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<tr>
<td>Munitions Executive Summit</td>
<td>Phoenix, AZ</td>
<td>Feb 7 - 9</td>
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<tr>
<td>22nd Annual Test &amp; Evaluation Forum</td>
<td>Jacksonville, FL</td>
<td>Mar 3 - 9</td>
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<tr>
<td>SO/LIC Symposium &amp; Exhibition *</td>
<td>Crystal City, VA</td>
<td>Mar 13 - 15</td>
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<td>Guns &amp; Missiles Systems*</td>
<td>Sacramento, CA</td>
<td>Mar 27 - 30</td>
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<tr>
<td>7th Annual Science &amp; Engineering Tech Conference *</td>
<td>Orlando, FL</td>
<td>Apr 18 - 20</td>
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<tr>
<td>22nd Small Arms Symposium *</td>
<td>Albuquerque, NM</td>
<td>May 17 - 19</td>
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* (Includes an Exhibition)
Conference Registration:
Payment must be made at the time of registration. Please complete the attached form and mail your fee, payable to: The National Defense Industrial Association (NDIA), Event #6700, 2111 Wilson Boulevard, Suite 400, Arlington, VA 22201-3061. Fax registrations are also acceptable. Please include your credit card number (Diners Club, Visa, MasterCard, American Express, but not Discover Card), name, card expiration date, and signature on the registration form and fax to NDIA at (703) 522-1885. Registrations may not be done over the phone.

The registration fees for the 10th Annual Expeditionary Warfare Conference are as follows:

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<thead>
<tr>
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<th>Early (Before 09/19/05)</th>
<th>Regular (On/After 10/11/05)</th>
<th>Late (On/After 10/11/05)</th>
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<tr>
<td>Industry NDIA Member</td>
<td>$500</td>
<td>$550</td>
<td>$650</td>
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<tr>
<td>Industry Non-NDIA Member**</td>
<td>$545</td>
<td>$595</td>
<td>$695</td>
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<tr>
<td>U.S. Govt/Academia/Allied Govt</td>
<td>$450</td>
<td>$500</td>
<td>$600</td>
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**The Non-Member fees include a one year individual membership to NDIA.

The conference fee includes attendance at all sessions, coffee breaks, lunches, (2) receptions, one (1) dinner access, one (1) pig roast access, and administrative costs. Extra Monday night Dinner tickets are an additional $40.00, and Pig Roast tickets are an additional $35.00. Pig Roast badges will be issued at the conference, and must be worn to attend the NSWC Open House Reception Wednesday night. The Government/Allied Govt/Academia Fees apply Only to Active Military and Civil Service personnel with government identification cards and employees of academic institutions.

On-Line Registration
Register for this conference at http://www.ndia.org/interview/register/NDIA?~Brochure~6700. You will receive an e-mailed confirmation after you use the CONFIRM button on the web page. You can also put yourself on a mailing list for future brochures by the same site. When registering on-line (through our webpage), please review your information and then “submit” and “confirm” your entry. On-line registration will end at close of business, eastern standard time, on Monday, October 10, 2005. Please register on-site after that date.

In Person On-Site Registration (space permitting)
On-site registration will be on a space available basis. There is a possibility that registration may be closed early due to capacity limitations; we strongly suggest that you register early for this unique event. Please check our website: http://register.ndia.org/interview/register/ndia~brochure~6700 before making travel arrangements to ensure that on-site registration is available, or call our Association Service Center at (703) 522-1820. We sometimes sell out and must close registration.

Refunds
Registrants who cannot attend this conference must provide a written notification to NDIA before September 19, 2005 to avoid a cancellation fee. After this date, there will be a $150 cancellation fee. On/After October 10, 2005, no refunds will be given for any cancellations. Refunds will be processed after the conclusion of the conference. The policy applies to both on-line registrations and faxed registrations. Substitutions are welcome.

Attendance Roster
An attendance roster will be distributed at the conference. Your registration form and payment must be received by 5pm EST on October 10, 2005 to be included on the roster. An updated roster will NOT be printed after the conference.

Hotel Information
A block of rooms has been reserved at the Marriott Bay Point Resort Village Golf & Yacht Club, 4200 Marriott Drive, Panama City Beach, FL 32408. Call (800) 874-7105 or (850) 236-6000 to make reservations. The room rates is $119 single/double for industry attendees and prevailing 2005 government per diem rate for government attendees. The per diem rate is available ONLY to active duty military or civilian government employees. Identification will be required at check-in; a retired military ID is NOT acceptable. Reservations must be made by Tuesday, September 20, 2005. Rooms may be sold out before Tuesday, September 20, 2005. After that date, reservations will be accepted on a space available basis. Attendees are responsible for making their own hotel reservations. Be sure to mention that you are with the 10th Annual NDIA Expeditionary Warfare Conference in order to receive the group rate.

Overflow Hotels
The following hotels will serve as our overflow hotels: Edgewater Beach Resort, 11212 Front Beach Road, Panama City, FL 32407. Reservation: (800) 874-8686, Fax: (850) 233-7105. The Holiday Inn-Sun Spree Resort, 11127 Front Beach Road, Panama City, FL 32407. Hotel phone (850) 235-1907, Fax: (850) 235-1907, Reservations: (800) 633-0266. The Hampton Inn, 2909 Thomas Drive, Panama City, FL 32408. Reservations, (850) 236-8988, Fax: (850) 236-1157.
“The Department of Defense finds this event meets the minimum regulatory standards for attendance by DoD employees. This finding does not constitute a blanket approval or endorsement for attendance. Individual DoD component commands or organizations are responsible for approving attendance of its DoD employees based on mission requirements and DoD regulations.”

The Department of Defense Industry's leading employment website; find a job, post a job listing, post a resume, and search resumes. For more information please contact info@defensejobs.com or 703.247.9461. Please visit www.defensejobs.com

www.defensejobs.com

National Defense Magazine
Increase your company's exposure at this conference by advertising in National Defense! National Defense will be distributed to the attendees of this conference. For more information contact, Dino Pignotti at Phone 703-247-2541 Fax 703-522-4602.

Inquiries
For questions regarding attendee participation at this conference contact Simone L. Baldwin at (703) 247-2596 or via e-mail sbaldwin@ndia.org

Continuing Learning Activity
Attending/Speaking/Presenting at this professional Symposium & Exhibition may allow a DoD AT&LWF member's supervisor to award points in accordance with the OUSD AT&L memorandum dated 18 Sep 2002. However, the supervisor needs to determine that the individual learned something meaningful from the experience.
Registration Fees

Early Regular Late
before 09/19/05 on/after 10/11/05

Industry NDIA member $500 $550 $650
Industry non-NDIA member $545 $595 $695
Government/Academia $450 $500 $600

I'm attending the NDIA/MAC Reception (price included in conference fee)
I'm attending the Pig Roast (price included in conference fee)

Payment Options

Check (payable to NDIA)
Cash
Government PO/Training Form #
VISA
MasterCard
American Express
Diners Club

If paying by credit card, you may return by fax to (703) 522-4656.

Signature Date

Questions?

Contact Meeting Planner, Ms. Simone L. Baldwin
(703) 247-2596 email: sbaldwin@ndia.org

Mail to:

NDIA, Event #6700
2111 Wilson Boulevard, Suite 400
Arlington, VA 22201

Fax to:

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