

Mentor-Protégé Program Winning Strategies

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Gloria Pualani Corporate Director Socio-Economic Business Programs Northrop Grumman Corporation

NORTHROP GRUMMAN

Agenda

- Northrop Grumman At A Glance
- Background
- Corporate Strategy
- Winning Strategies
- Best Practices
- How To Become a Protégé
- Summary and Contact Information

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Northrop Grumman Today

- First Tier Defense Contractor
 - \$25B+ Sales
 - 120,000 Employees
 - Operations in All 50 States and 25 Countries
 - Largest Military Shipbuilder
 - Largest Federal Information Technology Provider
 - Premier Aircraft, Space and Missile Defense Contractor
 - Premier Airborne Radar & Electronic Warfare Systems Provider

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Company Overview

Seven Business Sectors

- Electronic Systems
 - Defense Electronics and Systems, Airspace Management Systems, Precision Weapons, Marine Systems, Space Systems, and Automation and Information Systems
- Information Technology
 - Advanced Information Technologies, Systems and Services, Strategic Security, Training and Simulation
- Integrated Systems
 - Network Enabled Integrated Systems and Subsystems, Battle Management Command and Control, Integrated Strike Warfare

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Company Overview (Continued)

- Mission Systems
 - Command, Control and Intelligence Systems, Missile Systems, Technical and Management Services
- Newport News
 - Nuclear-Powered Aircraft Carriers and Submarines
- Ship Systems
 - Amphibious Assault Ships, Destroyers, Sealift Transport Ships, Tankers
- Space Technology
 - Military and Civil Space Systems, Satellite Communication Systems, Spacecraft, Missile Propulsion and Lasers

Background

- Northrop Grumman Has Participated in Various Mentor-Protégé Programs Since 1992
- Has Mentored Over 30 Small Companies
 - 14 Total Protégés
- Credit Only and Reimbursement Agreements
- Sponsors
 - DISA
 - -DoD
 - -FAA
 - -NASA
- Engineering, Information Technology, Manufacturing

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Corporate Strategy

- Appointed Project Manager, Mentor-Protégé and HBCU/MI Programs
 - Corporate Oversight Responsibility For Mentor-Protégé and HBCU/MI Programs
 - Assists in the Development of New Mentor-Protégé Relationships
- Advantages
 - Centralized Point of Contact
 - Access to All Programs
 - Advocate for Potential Protégés

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Winning Strategies

- Utilize a Structured Approach to Protégé Selection
 - Insures Potential for a Long-term Relationship
 - Strategic Sourcing Teams and Procurement Forecasts Are Critical to the Process
- Locating Protégés
 - Current Suppliers Best Practice
 - Mentor Has Knowledge of Supplier Performance And Reliability
 - Protégé is Familiar With Mentor's Business Practices
 - Targeting Protégé Relationships Based on Specific Contract Vehicles
 - Suppliers Propose Mentor-Protégé Teaming Based on Potential Opportunities With New Customers and Value Added Proposition

Winning Strategies (Continued)

- Demands a Committed Relationship to the Protégé
 - Encourage the Utilization of the Protégé Within the Company

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- Flexibility is Important
 - Adaptable to Changes in Mentor's and Protégé's Circumstances
- Mentor Must Be Willing to Utilize the Protégé on a Sole Source Basis



Best Practices

- Mentor-Protégé Program is Closely Monitored Within the Corporation
- Dedicated Mentor-Protégé Team for Each Agreement Ensures Program Success
- Protégés Have Sponsors / Champions Within the Corporation

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How to Become a Protégé

- Do Your Homework
 - Learn About the Potential Mentor's Product Lines
 - Know Where Your Product Will Fit Within the Corporation
- Pursue a Subcontracting Relationship First
 - Understand the Mentor's Needs
 - Develop a Strong Performance-Based Relationship
- Target a Need That Is Not Being Met
- Develop a Business Case for Becoming a Protégé
- Protégé's Products and Services Must Compliment the Mentor's Product Lines
- Protégé Must Be Technically and Administratively Capable
 - Must Be Willing to Accept Mentoring
 - Must Understand and Accept Program Limitations



Summary

- Mentor-Protégé Program is a "Team Program"
- Communication and Commitment to the Team's Success Are Key Ingredients in Making the Program Work



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Contact Information

• For Background Information About Northrop Grumman Corporation:

www.northropgrumman.com

 Northrop Grumman's Mentor-Protégé Program: Gwendolyn Tillman
Gwendolyn.tillman@ngc.com

