

Mentor-Protégé Program Winning Strategies

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### Agenda

- Northrop Grumman At A Glance
- Background
- Corporate Strategy
- Winning Strategies
- Best Practices
- How To Become a Protégé
- Summary and Contact Information

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## Northrop Grumman Today

- First Tier Defense Contractor
  - \$25B+ Sales
  - 120,000 Employees
  - Operations in All 50 States and 25 Countries
  - Largest Military Shipbuilder
  - Largest Federal Information Technology Provider
  - Premier Aircraft, Space and Missile Defense Contractor
  - Premier Airborne Radar & Electronic Warfare Systems Provider

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### **Company Overview**

### Seven Business Sectors

- Electronic Systems
  - Defense Electronics and Systems, Airspace Management Systems, Precision Weapons, Marine Systems, Space Systems, and Automation and Information Systems
- Information Technology
  - Advanced Information Technologies, Systems and Services, Strategic Security, Training and Simulation
- Integrated Systems
  - Network Enabled Integrated Systems and Subsystems, Battle Management Command and Control, Integrated Strike Warfare

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# **Company Overview (Continued)**

- Mission Systems
  - Command, Control and Intelligence Systems, Missile Systems, Technical and Management Services
- Newport News
  - Nuclear-Powered Aircraft Carriers and Submarines
- Ship Systems
  - Amphibious Assault Ships, Destroyers, Sealift Transport Ships, Tankers
- Space Technology
  - Military and Civil Space Systems, Satellite Communication Systems, Spacecraft, Missile Propulsion and Lasers

# Background

- Northrop Grumman Has Participated in Various Mentor-Protégé Programs Since 1992
- Has Mentored Over 30 Small Companies
  - 14 Total Protégés
- Credit Only and Reimbursement Agreements
- Sponsors
  - DISA
  - -DoD
  - -FAA
  - -NASA
- Engineering, Information Technology, Manufacturing

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**Corporate Strategy** 

- Appointed Project Manager, Mentor-Protégé and HBCU/MI Programs
  - Corporate Oversight Responsibility For Mentor-Protégé and HBCU/MI Programs
  - Assists in the Development of New Mentor-Protégé Relationships
- Advantages
  - Centralized Point of Contact
  - Access to All Programs
  - Advocate for Potential Protégés

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### **Winning Strategies**

- Utilize a Structured Approach to Protégé Selection
  - Insures Potential for a Long-term Relationship
  - Strategic Sourcing Teams and Procurement Forecasts Are Critical to the Process
- Locating Protégés
  - Current Suppliers Best Practice
    - Mentor Has Knowledge of Supplier Performance And Reliability
    - Protégé is Familiar With Mentor's Business Practices
  - Targeting Protégé Relationships Based on Specific Contract Vehicles
  - Suppliers Propose Mentor-Protégé Teaming Based on Potential Opportunities With New Customers and Value Added Proposition

# Winning Strategies (Continued)

- Demands a Committed Relationship to the Protégé
  - Encourage the Utilization of the Protégé Within the Company

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- Flexibility is Important
  - Adaptable to Changes in Mentor's and Protégé's Circumstances
- Mentor Must Be Willing to Utilize the Protégé on a Sole Source Basis



### **Best Practices**

- Mentor-Protégé Program is Closely Monitored Within the Corporation
- Dedicated Mentor-Protégé Team for Each Agreement Ensures Program Success
- Protégés Have Sponsors / Champions Within the Corporation

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### How to Become a Protégé

- Do Your Homework
  - Learn About the Potential Mentor's Product Lines
  - Know Where Your Product Will Fit Within the Corporation
- Pursue a Subcontracting Relationship First
  - Understand the Mentor's Needs
  - Develop a Strong Performance-Based Relationship
- Target a Need That Is Not Being Met
- Develop a Business Case for Becoming a Protégé
- Protégé's Products and Services Must Compliment the Mentor's Product Lines
- Protégé Must Be Technically and Administratively Capable
  - Must Be Willing to Accept Mentoring
  - Must Understand and Accept Program Limitations



## Summary

- Mentor-Protégé Program is a "Team Program"
- Communication and Commitment to the Team's Success Are Key Ingredients in Making the Program Work



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### **Contact Information**

• For Background Information About Northrop Grumman Corporation:

www.northropgrumman.com

 Northrop Grumman's Mentor-Protégé Program: Gwendolyn Tillman
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