



4th Annual CMMI[®] Technology Conference & User Group CMMI

*What Beyond CMMI Is Needed
for Program Success?*

— Pulling Value Through the Product Lifecycle —

Executive Plenary Session
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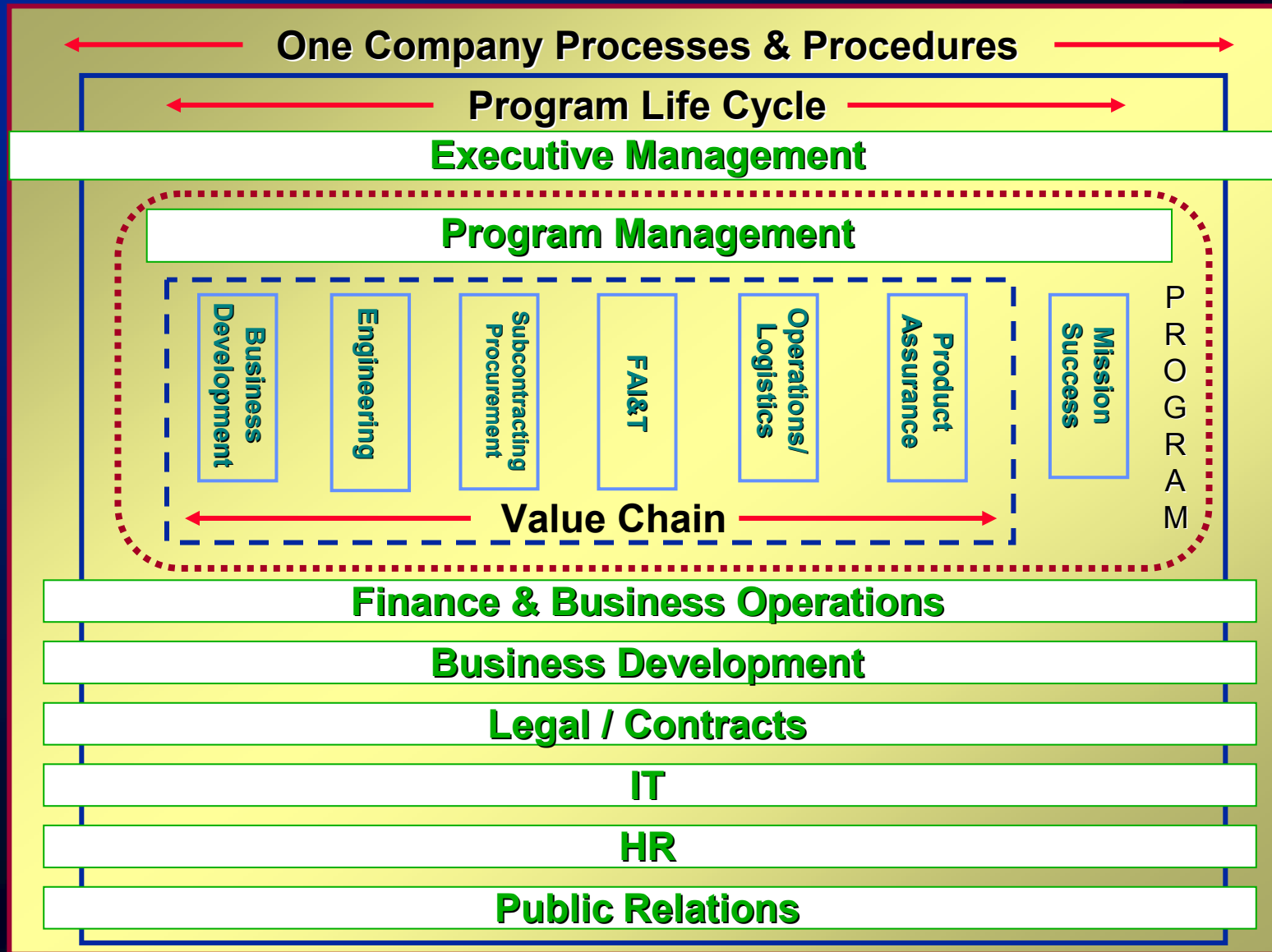
*CMMI is registered in the U.S. Patent and
Trademark Office by Carnegie Mellon University.*

What Does Current CMMI® Model Provide?

- *Provides horizontal process linkage for part of program value-chain (SW/SE/IPPD/SS)*
- *Provides means to assess whether necessary processes are in place*
- *Provides means to assess artifacts to demonstrate program is compliant with processes*
- *Assesses management by metrics to accomplish self-improvement*

CMMI® model partially provides what is needed, but not how to implement for program success.

Program Value Chain



Improvements to CMMI® Products & Implementation



- ***Extend CMMI model to entire program value-chain (shaping-the-game to disposition)***
- ***Extend CMMI model to other functions (e.g., services)***
- ***Strengthen CMMI level credential so there is appraisal reuse (e.g., don't pay twice — once to get credentials and again when bidding a program)***
- ***Ensure CMMI model applies to hardware and software***
- ***Endorse customer application of the CMMI Acquisition Module***

**Extending the CMMI® model will help
pull value through the product life cycle.**

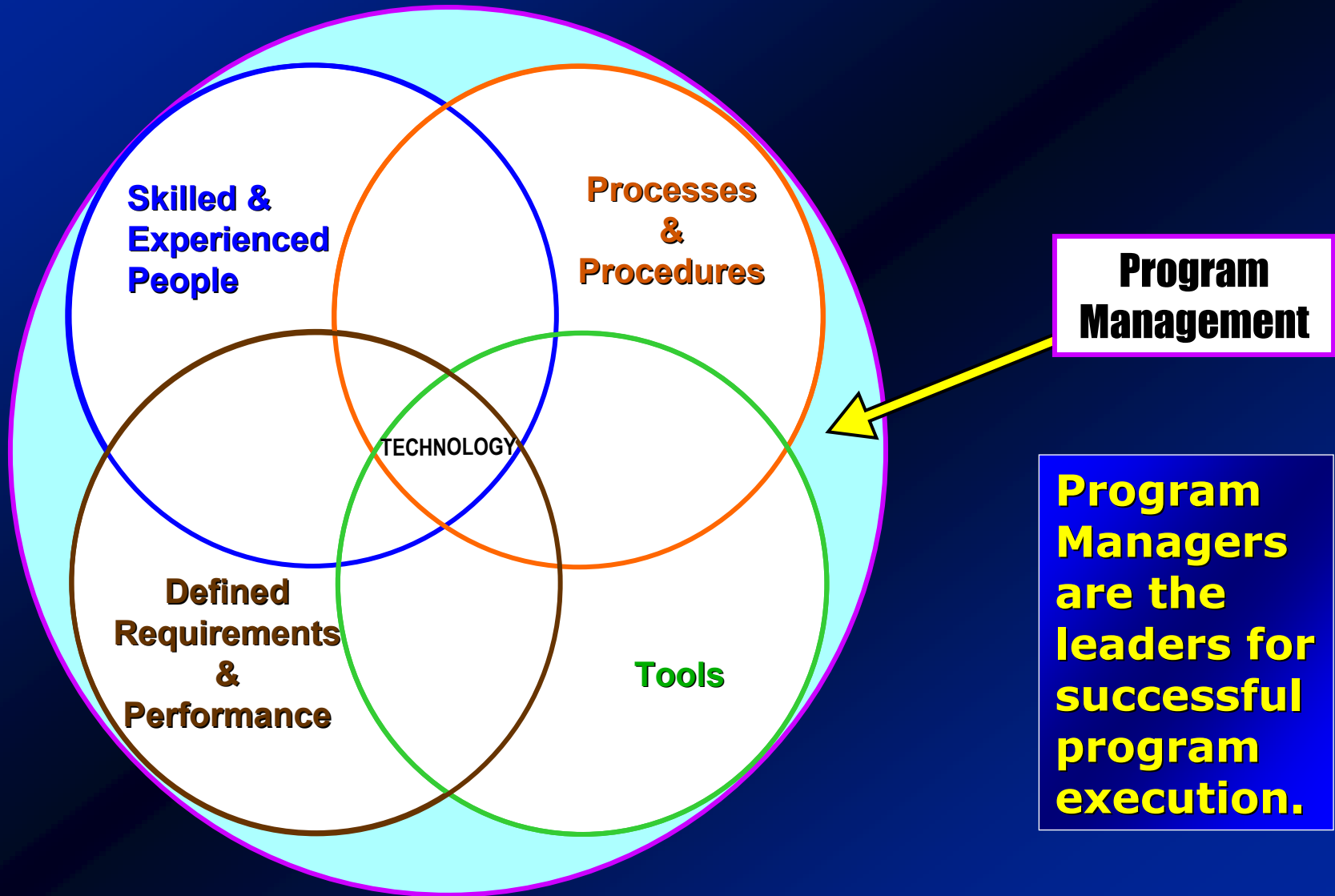
Steps to Successful Use of Processes



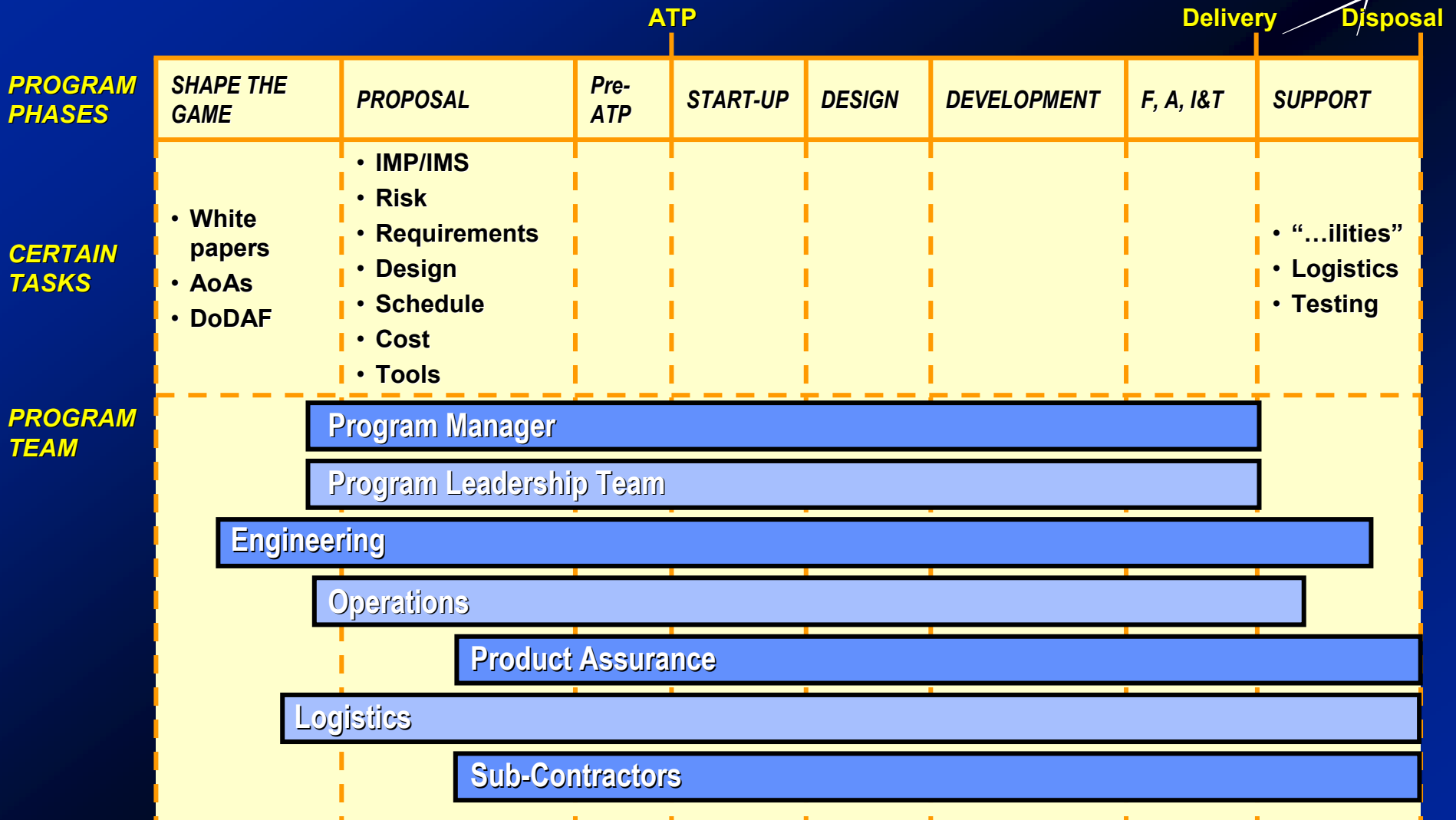
- *Process generation (command media)*
- *Process implementation (program tailoring)*
- *Process management (business rhythm)*

Lack of right process implementation and management is currently the primary cause of many red programs.

Elements of Program Management



Time Span of Program Team



**Winning & Executing A Program Is A "Team Sport"
(Program Team & Other Functions)**

Path Forward



- ***Strong interaction of customer with contractor to define capabilities/requirements of system-of-systems and systems***
- ***Customer provides adequate schedule and budget (funding and funding profile) early in program to enable trades to define a robust system***
- ***Programs executed with mature processes and efficient, effective value chains (including metrics)***
- ***Programs executed by IPTs with excellent communication, system engineering and skill mix (design, SW, manufacturing, logistics, CM/DM, etc.)***
- ***Programs executed with electronic integration, analysis, data storage, and process flow (more virtual, more tool integration, more integration with subcontractors, etc.)***

What Is “The Right Stuff at the Right Time and the Right Place”?



It is....

- *Delivering required capability to the customer on-cost and on-schedule (customer)*
- *Profitably delivering required capability to the customer on-cost and on-schedule (contractor)*
- *Program execution with an optimized value-chain that effectively and efficiently delivers the required capability to the customer on-cost and on-schedule with minimum resources wasted (program team)*

