

Environmental Management Systems (EMS)

A Sustainable Approach at Marine Corps Logistics Base (MCLB) Albany, GA

Al Hargrove, MCLB Albany Brian Wallace, MCLB Albany Robyn Kreimborg, CH2M HILL



Overview

- Regulatory Drivers
- Background of MCLB Albany
- Approach to Implementing EMS
 - Gap Analysis
 - Workshops
 - Implementation Team Workshop
 - Practices & Aspects Tool
 - Management Team Workshop
 - Determine Structure of EMS
 - Include Sustainable Objectives and Targets
 - EMS Web Tool

EMS Regulatory Drivers

• EO 13148

- By 31 December 2005 must implement an Environmental Management System (EMS)
- DoD EMS Policy Memorandum 05 Apr 02
 - DoD will comply with EO 13148
 - Will adopt EMS to integrate core business areas
 - May adopt ISO 14001
- Draft USMC EMS White Letter
 - Marine Corps will establish an EMS
 - Will build on existing programs
 - Focus on operational risks resulting from impacts to the environment

MCLB Albany: Background

- MCLB Albany is located in Albany, GA about three hours SW of Atlanta
- Commissioned in 1952 as MC Depot of Supplies to provide support for Marines east of Rocky Mountains and Atlantic Area



- In 1990, designated as Marine Corps Logistics Base
 - To provide comprehensive logistics support to the Marine Forces (MARFOR) and other customers for the full spectrum of operating and combat requirements
 - To perform the full range of logistics management functions to in the acquisition of new items of equipment, and monitoring weapons systems readiness
 - To provide central management for MARFOR assets, redistribution to enhance readiness and to eliminate excesses, ensure optimum use of all maintenance resources

Goals of MCLB Albany EMS

- Implement ISO 14001-based EMS
- Follow USMC EMS Workshop Guidance (16 Oct 02)
- Begin with sound, basic framework and allow platform to grow through continual improvement
- EMS will help manage significant regulatory burdens
- Raise awareness, get everyone trained, foster paradigm shift to manage impacts to SUSTAIN OPERATIONS
 - Address sustainable areas beyond compliance
 - Energy
 - Water Use
 - Transportation

Use EMS implementation to get all tenants "on-board"



Plan

Check

Act

Approach for Implementing EMS



Do

Perform Gap Analysis

Actions to Complete Gap Analysis

- Conducted site visit, met with Environmental Branch, reviewed environmental programs (documents, permits, studies, etc...)
- Interviewed significant operations on base
 - Installation and Logistics (I&L) Maintenance Branch
 - Maintenance Center (ISO 9000-Certified)
 - Fleet Support Center
 - I&L Garrison Mobile Equipment Branch
 - Industrial Wastewater Treatment Plant
 - HazMat Cell / Direct Support Stock Control
 - Marine Corps Community Service
 - Vehicle Maintenance Shop
 - Golf Course Operations



Perform Gap Analysis

Actions to Complete Gap Analysis

- Collected information on EMS elements and processes at installation
- Generated Gap Analysis
 - MCLB Albany specific results
 - Gaps
 - Proposed Solutions
 - Compares to USMC Gap Analysis

No ISO 14001 elements complete 25% ISO elements complete

- 50% ISO elements complete
 - 75% ISO elements complete
 - 100% ISO elements complete



Gap Analysis

EMS Element¶	57 - 57		MCLB-Albany-#				
(Organized·in· accordance·with·ISO· 14001)¤	General Requirement s#	ISO 14001 · Reference#	Existing Conditions#	Gaps#	Proposed Solutions#		
4.5 · Checking & Corrective Action -		0	٥	•	0		
4.5.1-Monitoring¶ & Measurement#	Procedures are established and maintained to monitor and measure on a regular basis the key characteristics of the operations and activities that can have a significant impaction the environment.	Section-4.5.1¤	Base Orders outline the procedures used at MCLB Abany for monitoring and reporting operational characteristics that impact the environment. Information concerning these characteristics includes , but is not limited to , air, water, waste, and energy data. •	BMS-specific-significant-aspects-and- impacts-have-not-been-developed¤	During the BMS Workshop, the BMS Management Team will establish procedures to monitor and measure the objectives and targets associated with significant impacts. Significant impacts will be based on the results of the BMS Implementation Team (i.e., shop-level staff) ranking environmental aspects.		
	Monitoring and measurement includes recording information to track-performance and ensure-sustained compliance and conformance with the objectives and targets.	Section-4.5.1¶ ¤	MLCB-Albany monitors several-programs (i.e., - waste-generation, -airemissions), but-does-not- have a formal-program-to-track-performance-to- ensure-compliance-and-conformance-with-BMS- objectives-and-targets. •	BMS-specific-objectives-and-targets-have- not-been-developed.¤	Once objectives and targets are developed, the BMS Management Team will identify procedures and responsibilities for monitoring and measuring.		
	Monitoring equipment is- calibrated and maintained and a record of the calibration process is retained, per procedure. •	Section 4.5.1	Monitoring equipment is regularly calibrated and maintained. •	No-procedures exist to outline-periodic calibrations and the maintenance of monitoring equipment. •=	The BMS Management Team will work with BMS Coordinators to develop BMS-specific language that outlines procedures for the periodic calibrations and the maintenance of monitoring equipment.		
	Procedure is established and maintained to periodically evaluate compliance with relevant legislation and regulations.	Section 4.5.1¤	An Environmental Compliance Braluation (ECE) is performed on a regular basis that thoroughly reviews compliance with applicable rules and regulations . •	No-gap exists for this component of ISO- 14001 · Section · 4.5.1. ¤	The results of the EC Ewill be incorporated into the BMS Audit review (Section 4.5.4).		
Corrective-and¶ Preventative- Action#	Procedures are established and maintained for handling and investigating nonconformance, fortaking action to mitigate the impacts caused by nonconformance, and for initiating corrective and preventative action	Section-4.5.2 •	The Environmental Branch also has the ability to report certain nonconformities to commanding officers. The ECE also reports on nonconformance. a	No formal procedures exist for investigating nonconformance, or that outlines responsibilities and processes for taking action to initiate corrective and preventative action. •	The BMS Management Team will develop a procedure, in coordination with BMS Coordinators, to report and investigate nonconformance, and determine who and how corrective and preventative action will be initiated and documented.		
	Responsibility and authority for these same tasks are defined.	Section-4.5.2¤	The responsibility and authority for current - processes are assigned to the Environmental Branch and defined by the Base Orders . •	At the shop-level, personnel-did-not-have- a-procedures-or-a-system in-place to- address-nonconformance, -p	The BMS Management Team will develop a procedure, in coordination with BMS Coordinators, to report and investigate conservements and determine who and		

Implementation Team Workshop

Present EMS Training or "EMS 101"

Understand what is an EMS

What is an EMS?

- 'A systematic, quality approach to environmental management that focuses on continual improvement through effective planning, review, and corrective action." USMC White Letter
- System to continuously evaluate and improve MCLB Albany's impact on the environment
- Applies business best management practices to environmental programs

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Checking & **Corrective Actic**

- Monitoring & Measureme Non-Conformance/ Corrective & Preventive
- Records · ENG Audits

- **Policy Requirements**
- Installations required to develop an envir
- Includes a commitment:
- To continual improvement
- To pollution prevention
- To comply with all laws and regulation
- Posted to the public

Example:

Personnel are committed to complying wi environmental laws and regulations, while continuously improving environmental performance, preventing pollution, conser energy, and increasing recycling.

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Implementation and Operation Requirements

- Define structure, roles and responsibilities
- Identify training needs
- Establish procedures for communications (internal/external)
- Establish procedures to control documents
- Identify operational controls
- Maintain and test emergency preparedness and response procedures



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Implementation Team Workshop

Complete Practices & Aspects Workshop

- Identify practices and rank aspects to identify significant impacts
- Ensure practice owners know what is significant & needs to be managed

Developing Practices and Aspects

Practice:

Practices are things that an organization does that have the potential to directly impact environmental resources. Examples include vehicle maintenance, weapons cleaning, or electrical power generation.

Aspect:

An Aspect is a quality or outcome of a practice that has the potential to affect the manmade or natural environment if not controlled. Examples include evaporation of solvents, generation of hazardous wastes, or foot traffic on protected habitat.

Impacts:

Impacts are effects (positive or negative) that aspects have upon resources. Contamination of soil and water, formation of smog, damage to real property, and workplace injuries are examples of impacts.

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Practices & Aspects Tool

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	В		D		F	
1	MCLB Albany		ENVIRONMENTAL MANAGEMENT SYSTEM (EMS)	50 ·		
2	Major Base Command and Tenant		Installation and Logistics, Base Garrison Mobile Equipment Branch	-		
3	MISSION 1		No Major Base Commands and Tenants Selected Installation and Logistics, Base Garrison Mobile Equipment Branch Fleet Support Center			
4	Activitiies		Installation and Logistics, Maintenance Branch Headquarters Battalion, Armory		Aspent	
5	Corrosion Control	-	Defense Distribution Depot, Albany, Georgia Morale, Welfare, and Recreation Maintenance Center		Waste water	
6	Corrosion Control	•	Maintenance Center Industrial Wastewater Treatment Plant HazMat Cell/Direct Support Stock Control		Air emissions	
7	Corrosion Control	-	Painting - paint gun	•	Waste cleaning fluid	
8	Engine Repair/Maintenance	•	Hydraulic fluid change	•	Spill/release	
9	Engine Repair/Maintenance	-	Oil change	•	Waste oil disposal/recycling	
0	Engine Repair/Maintenance	-	Coolant change	•	Waste antifreeze disposal/recycling	
1	AC Maintenance	•	Refrigerant replacement	•	No Aspects Available	
2	Tire Replacement	•	Tire replacement	-	Waste tire generation	192
3	Washing	•	Vehicle wash rack	•	No Aspects Available	
4	Metal Parts Fabrication/Body Shop	-	Degreasing - solvent	•	No Aspects Available	
_	No Activity Selected	-	No Practice Selected Mission / Regulatory / Social / Cost / Mission Summary / Ten	-	No Aspects Available	

Practices & Aspects Tool

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MCLB Albany	ENVIRONMENTAL MANAGEMENT SYSTEM (EMS)					
Major Base Command and Tenant [—]	Maintenance Center					
HISSION 1	• Weapons Systems/Vehicle Maintenance	MISS	AISSION IMPACTS TO ENVIRONMENT			
			Severity			MISSION TOTAL
Activitiies	Practices / Aspects	Frequency	Air	Water	Land	IMPACTS
Corrosion Control	Painting - water wash booth / Air emissions	Unlikely	Critical	Major	Negligible	Low
	Painting - dry filter booth	Seldom	🖵 r	Minor	Critical	Medium
	Recycle blast media	Seldom	r	Negligible	Minor	Low
Washing	Vehicle wash rack / 0	Likely Frequent	igible	Critical	Critical	Medium
Engine Repair/Maintenance	Hydraulic fluid change / Waste fluid disposal	Frequent	Major	Major	Major	High
	Ethylene glycol recycling	Occasional	Negligible	Minor	Minor	Low
Battery Management	Acid neutralization	Likely	Critical	Negligible	Negligible	Medium
Metal Parts Fabrication/Body Shop	Welding	Seldom	Minor	Critical	Critical	Medium
Tire Replacement	Tire recycling/shredding/incineration	Occasional	Negligible	Minor	Minor	Low
	A MCLB Albany Major Base Command and Tenant MISSION 1 Activitiies Corrosion Control Washing Engine Repair/Maintenance Battery Management Metal Parts Fabrication/Body Shop	MCLB Albany ENVIRONMENTAL MANAGEMENT SYSTEM (EMS) Major Base Command and Tenant Maintenance Center MISSION 1 Weapons Systems/Vehicle Maintenance Activitiies Practices / Aspects Corrosion Control Painting - water wash booth / Air emissions Painting - dry filter booth Painting - dry filter booth Washing Vehicle wash rack /0 Engine Repair/Maintenance Hydraulic fluid change / Waste fluid disposal Ethylene glycol recycling Ethylene glycol recycling Battery Management Acid neutralization Metal Parts Fabrication/Body Shop Welding	A B C MCLB Albany ENVIRONMENTAL MANAGEMENT SYSTEM (EMS) Maintenance Center Major Base Command and Tenant Maintenance Center MISSION 1 Maintenance MISSI Activitiies Practices / Aspects Frequency Mission Mission Mission Activitiies Pactices / Aspects Frequency Seldom Occasional Missing Vehicle wash rack /0 Painting - dry filter booth Air emissions Lolikely Seldom Washing Vehicle wash rack /0 Frequent Frequent Frequent Engine Repair/Maintenance Hydraulic fluid change / Waste fluid disposal Frequent Dicesional Battery Management Acid neutralization Likely Seldom Dicesional Mathematication/Body Shop Welding Seldom Dicesional	A B C D MCLB Albany ENVIRONMENTAL MANAGEMENT SYSTEM (EMS) Image: Comparison of the system of the sys	A B C D E MCLB Albany ENVIRONMENTAL MANAGEMENT SYSTEM (EMS) Major Base Command and Tenant Maintenance Center MISSION IMPACTS TO ENVIRO MISSION 1 Weapons Systems/Vehicle Maintenance MISSION IMPACTS TO ENVIRO Activitiies Practices / Aspects Frequency Air Vater Corrosion Control Painting - water wash booth / Air emissions Unlikely Critical Major Recycle blast media Vehicle wash rack / 0 Intervention Intervention Regligible Vashing Vehicle wash rack / 0 Frequent Major Major Engine Repair/Maintenance Hydraulic fluid change / Waste fluid disposal Frequent Major Battery Management Acid neutralization Likely Critical Negligible Metal Parts Fabrication/Body Shop Weiding Seldom Minor Critical	A B C D E F MCLB Albany ENVIRONMENTAL MANAGEMENT SYSTEM (EMS) Image: Command and Tenant Maintenance Center Image: Command and Tenant Maintenance Center Image: Command and Tenant Mission Impacts to ENVIRONMENT MISSION 1 Weapons Systems/Wehicle Maintenance MISSION Impacts to ENVIRONMENT Severity Activitiies Practices / Aspects Frequency Air Vater Land Corrosion Control Painting - water wash booth / Air emissions Unitkely Ortical Major Negligible Recycle blast media Cortical Major Vehicle wash rack / 0 Seldom r Major Major Washing Vehicle wash rack / 0 Ethylene glycol recycling Occasional Regligible Ortical Ortical Ortical Major Battery Management Acid neutralization Likely Ortical Negligible Negligible Negligible Mainer Acid neutralization Likely Ortical Negligible Negligible Negligible Major Acid neutralization Likely Ortical Negligible Neglig

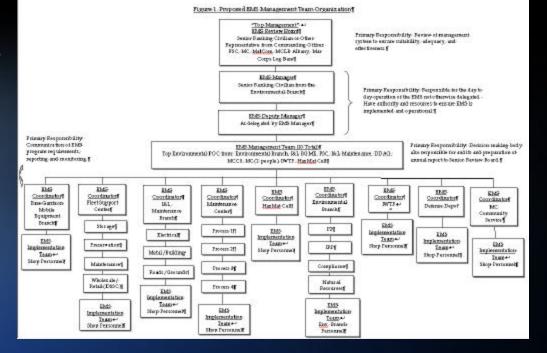
Practices & Aspects Tool

MCLB Albany	ENVIRONMENTAL MANAGEMENT SYSTEM							
Major Base Command and Tenant	Installation and Logistics, Base Garrison Mobile Equipment Branch							
MISSION 1	• Weapons Systems/Vehicle Maintenance		MISSION TOTAL IMPACTS					
Activitiies	Practices / Aspects	Environmental	Mission	Regulatory	Social	Cost	MISSION Rankings	
Corrosion Control	Painting - water wash booth / Waste water	Extremely Low	Medium	Low	Extremely Low	Low	Extremely Low	
	Painting - dry filter booth / Air emissions	Low	Low	Low	Medium	Medium	Low	
	Painting - paint gun / Waste cleaning fluid	Low	Low	Low	High		Medium	
Engine Repair/Maintenance	Hydraulic fluid change / Spill/release	Extremely Low	Extremely Low	Extremely Low	Extremely High	Excernely High	Medium	
	Oil change / Waste oil disposal/recycling	High	Medium	Extremely Low	Low	Low	Medium	
	Coolant change / Waste antifreeze disposal/recycling	Medium	Medium	Extremely Low	Extremely Low	Medium	Low	
AC Maintenance	Refrigerant replacement / No Aspects Available	Low	Medium	Extremely Low	High	High	Medium	
Tire Replacement	Tire replacement / Waste tire generation	Extremely Low	Medium	Medium	Medium	Low	Low	
Washing	Vehicle wash rack / No Aspects Available	Low	Low	Medium	Medium	Medium	Low	
Metal Parts Fabrication/Body Shop	Degreasing - solvent / No Aspects Available	Extremely Low	Low	Low	Low	Medium	Low	
▶ ▶ ∕ Environmental ∕ Mission ∕ F	egulatory 🖌 Social 🖌 Cost 🔪 Mission Summary 🖉 Te	nant Summary	á 🗐 📲	8			Þ	

Management Team Workshop

Determining structure of EMS

- EMS "101" Training
- Identify EMS Management Team
- Determine Roles & Responsibilities
- Write EMS Policy
- Determine Objectives & Targets
- Work through details of
 - Document Control
 - Operational Controls
 - Communications
 - Corrective Action



MCLB Albany EMS Web Tool

- EMS web site that works inside the MCLB Albany intranet
- Provides pertinent information on EMS
- Provides high-level report on metrics
- Has Document Control function
- Has Continual Improvement function
- Allows opportunity to add functionality in the future





🚰 Marine Corps Logistics Base - Microsoft Internet Explorer provided by CH2M HILL

Favorites Tools Help File Edit View

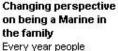
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Address 🕘 http://www.ala.usmc.mil/

Blount Island Crnd MARCORSYSCOM

Schedule and the MCCS Family Restaurant Menu. MCCS...

EMBLEM



watch their friends, husbands, wives, siblings, sons and daughters become Marines.

Sandwich Seminar held in honor of Women's History Month

A Sandwich Seminar was held in honor of

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World's finest provider of high quality maintenance/rebuild services of all ground weapons and ground weapons support systems. Read more about the Maintenance Center's functions and information about ISO 9002 Quality Procedures. Continue...

Installation & Logistics Division

Informational links regarding food, lodging/housing and other amenities available at MCLB Albany. 18L ...

became one of only twelve bands throughout the Marine Corps. Stationed at the Marine Corps Logistics Base in Albany, this band of fifty Marines travels throughout the United States and into Canada to fulfill its mission of providing music for Military ceremonies, community celebrations, recruiting programs, and official events. More ...

Scholarship News

MCLB Albany Chapter of the National Naval Officers Association (NNOA) 2003 Leadership College Scholarship application is available on line (click here). High school seniors who plan to be a student at an accredited 2 or 4-year institution during the Fall 2003 semester are eligible. Deadline for application submission is April 11. The Albany Chapter of NNOA will be awarding two \$1,000.00 scholarships to area students at our 8th Annual Scholarship Banquet. The banquet is currently scheduled for 3 May 2003. For more information, call 639-6975 or e-mail.

In a continuing effort to better serve our customers, the Family Housing Office now offers military members access to the waiting list on MCLB Albany webpage. You will be able to determine your position on the waiting list by running a simple search utility on the Family Housing Waiting List page.

Anticipated Merit Promotion Vacancies

A list of anticipated vacancies at MATCOM (Albany, GA) and MCLB (Albany, GA and Blount Island Command). Listings include announcements that are open to the public as well as promotion announcements for currently employed civilians. More ...

Do-It-Yourself (DITY)/Claims

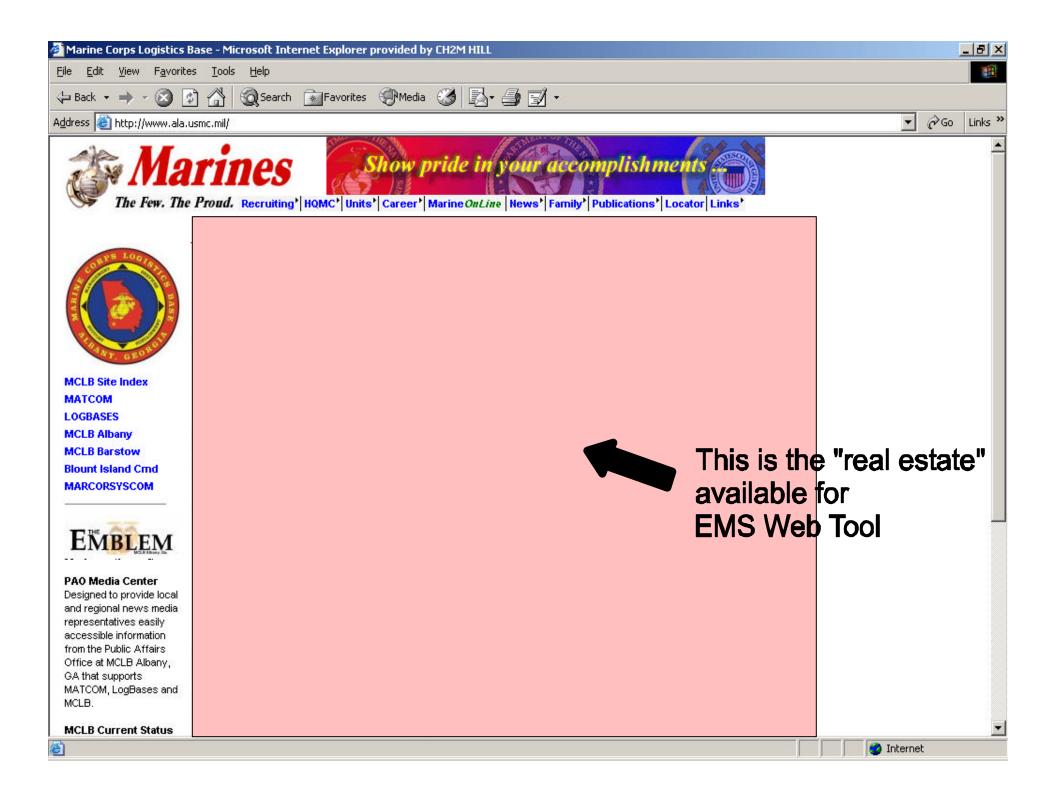
A website designed to provide the member with the status of their Do-It-Yourself (DITY)/Claim for Reimbursement move settlement package. Info...

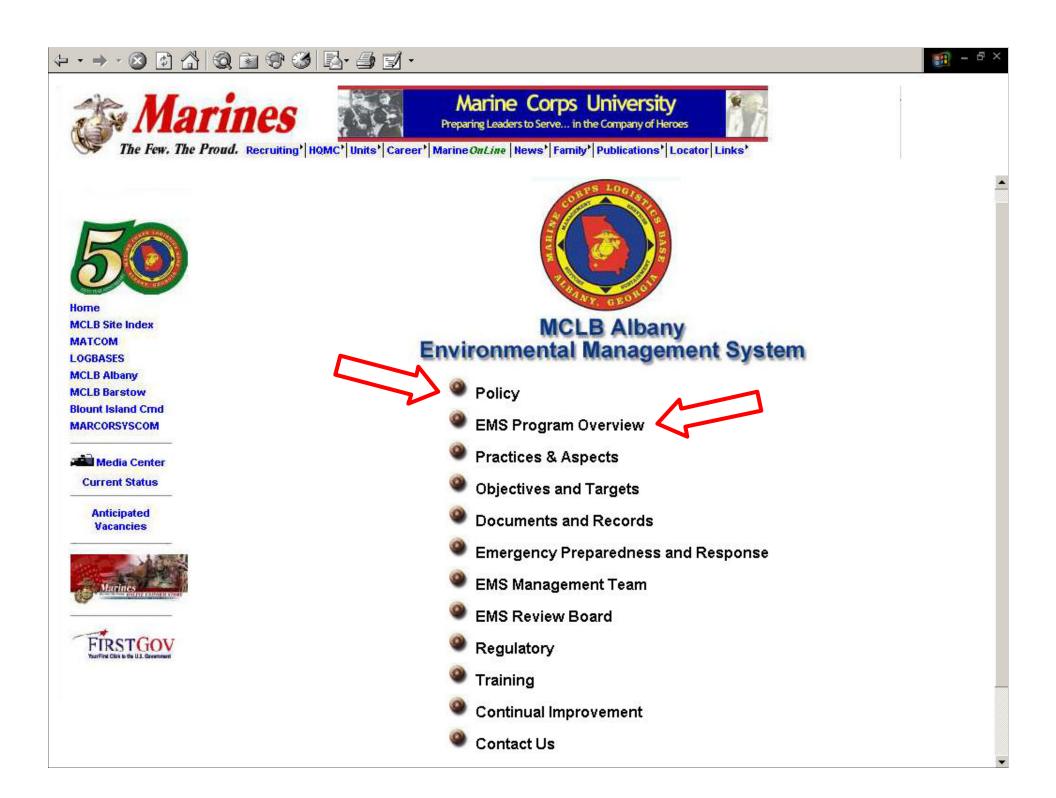
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Base Orders/Bulletins Base Phone Listings Business Performance Office Business Opportunity Center Check Your Email Contracts Department Customer Service Environmental Branch	THOMAS IN COMPS TO THE COMPS
IIP Spares Spreadsheet	
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> Anticipated Vacancies





MCLB Albany Environmental Management System

EMS Program Information

An EMS addresses and responds to the impact of products, and processes on the environment; and is part of the organization's management structure. The EMS at MCLB Albany resulted from Executive Order 13148 and a Albany's desire to be a leader in environmental stewardship. The EMS involves continual improvement in managing environmental impacts and seeks opportunities to improve the integration of the core mission with environmental performance.

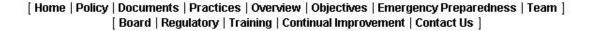
General guidance for the EMS was taken from the International Organization for Standards (ISO) 14001 Standard, Environmental Management Systems - Specifications with Guidance for Use. ISO is a worldwide professional group that promotes uniform standards between nations. ISO 14000 standards are voluntary guidelines that provide a consistent program for managing the environmental impacts of business operations. There are no regulatory requirements in ISO 14001, rather the major focus is the development of performance measures which feedback loops to identify problems or opportunities for improvement and implementation corrective actions. Each of the 18 elements of the ISO 14001 standard was considered for incorporation into the MCLB Albany EMS.

The following documentation provides additional information about the program.

ISO 14000



- Gap Analysis (187 kb, Word Doc)
- EMS Organization
 - EMS Organizational Chart (70 kb, Word Doc)
 - o EMS Team Roles and Responsibilities (87 kb, Word Doc)
 - EMS Team Contact Info
- EMS Manual
- EMS Procedures









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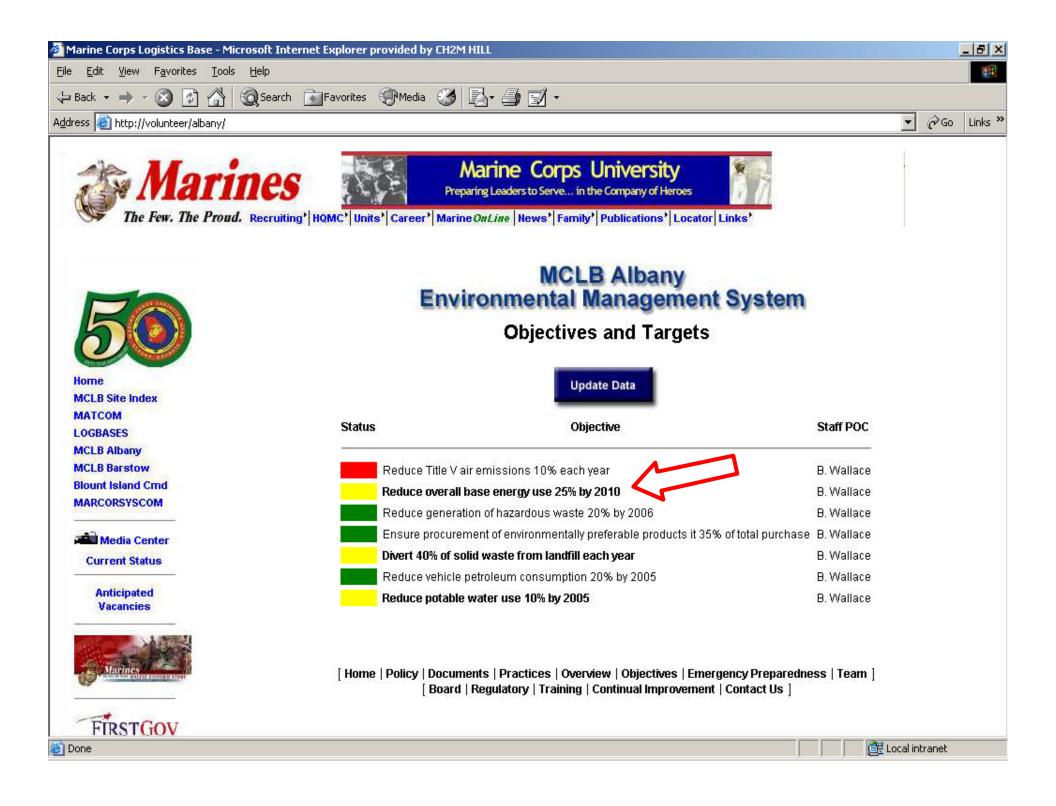


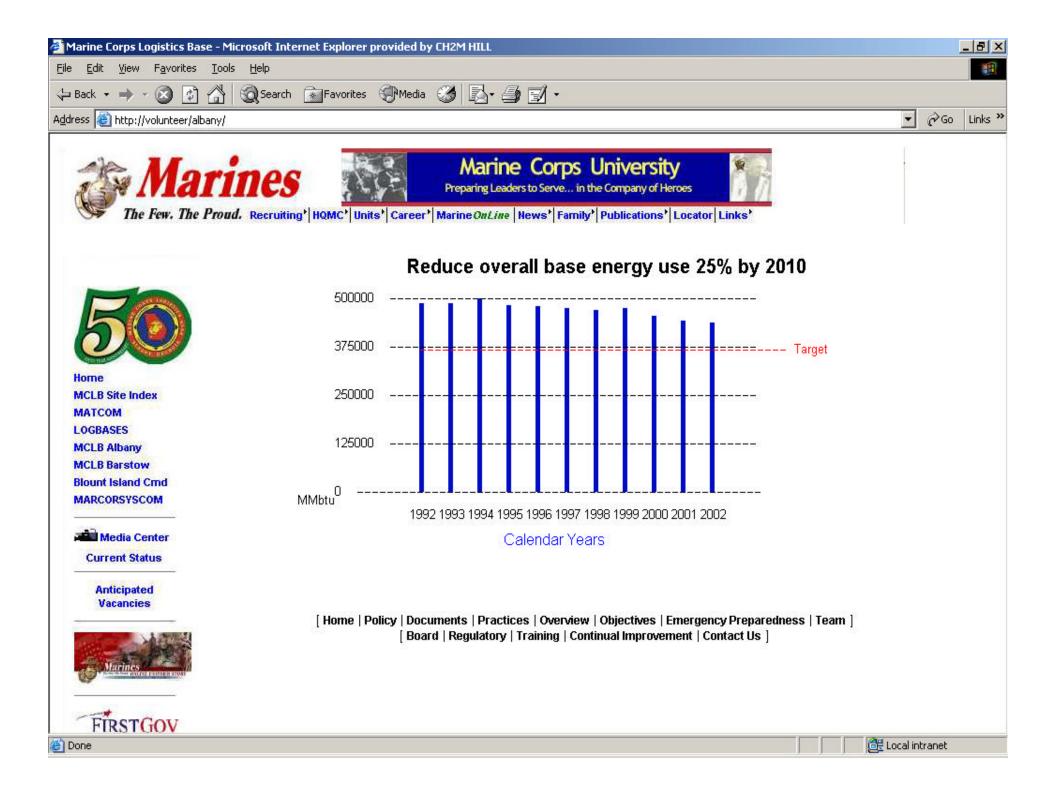


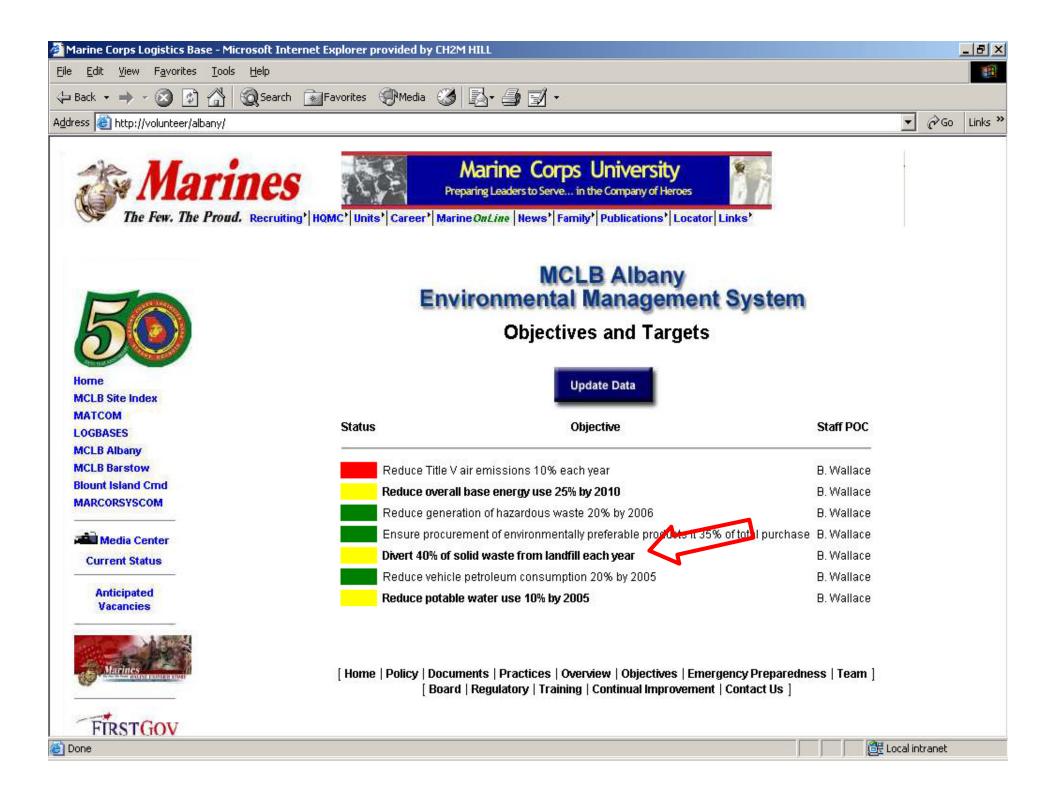


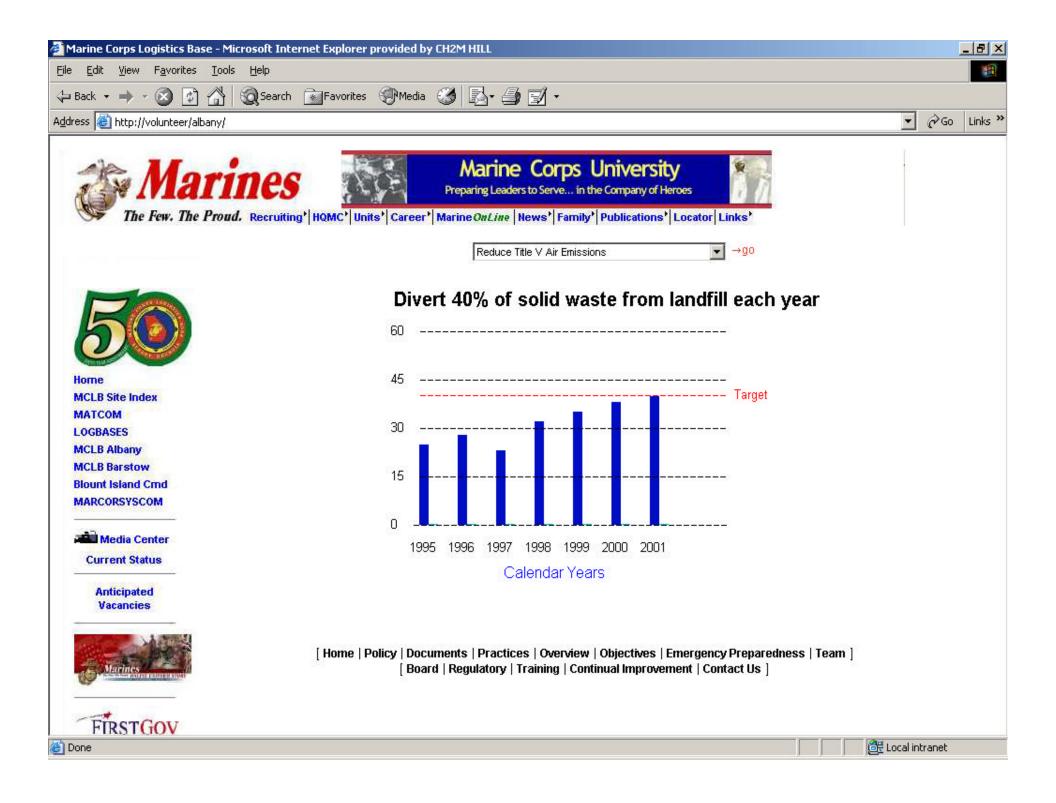
MCLB Albany Environmental Management System

- Policy
- EMS Program Overview
- Practices & Aspects
- Objectives and Targets
- Documents and Records
- Emergency Preparedness and Response
- 🥮 EMS Management Team
- EMS Review Board
- Regulatory
- Training
- Continual Improvement
- Contact Us













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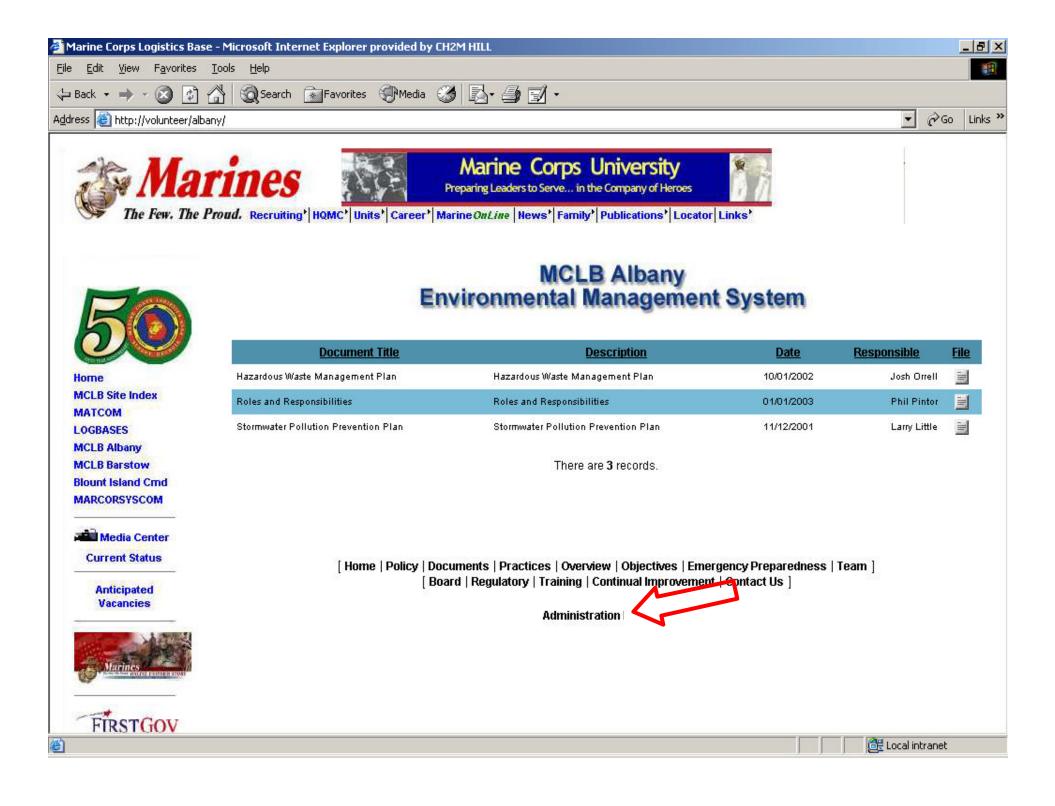


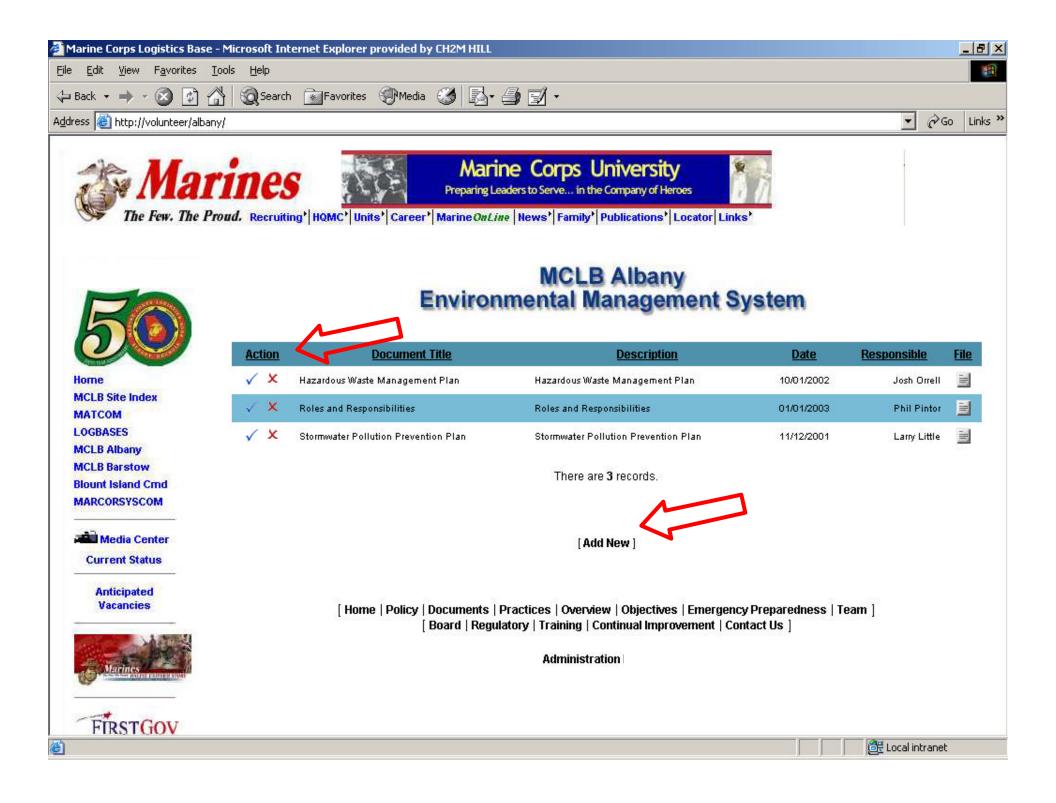


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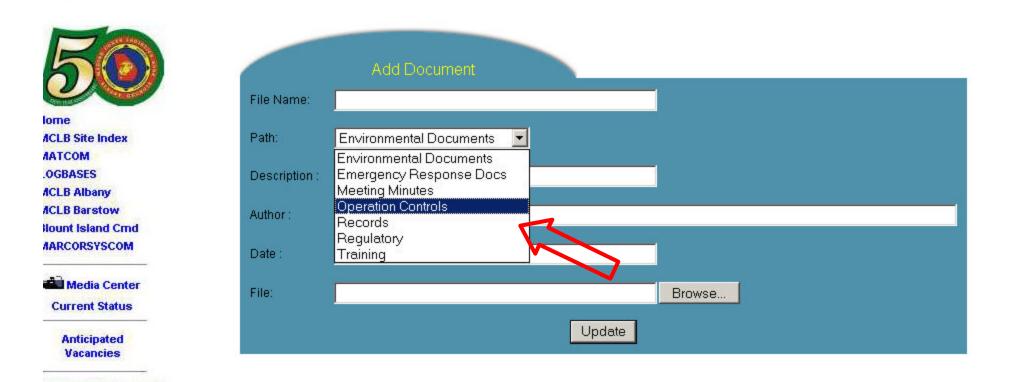






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[Home | Policy | Documents | Practices | Overview | Objectives | Emergency Preparedness | Team] [Board | Regulatory | Training | Continual Improvement | Contact Us]





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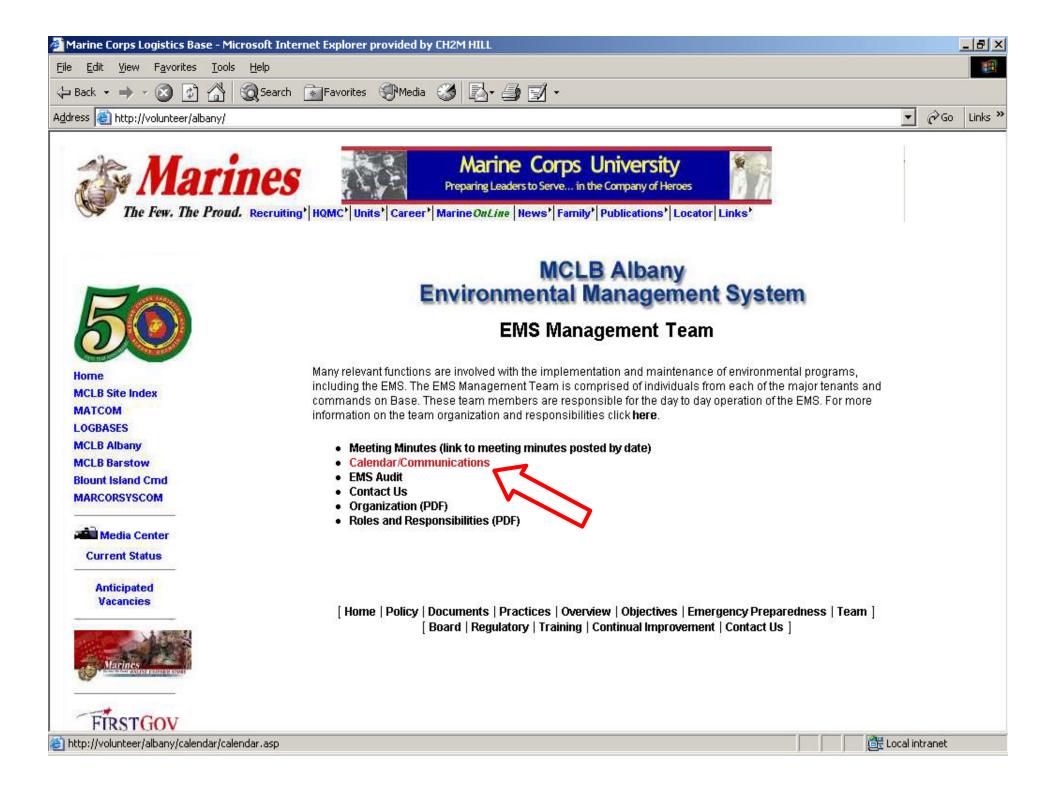


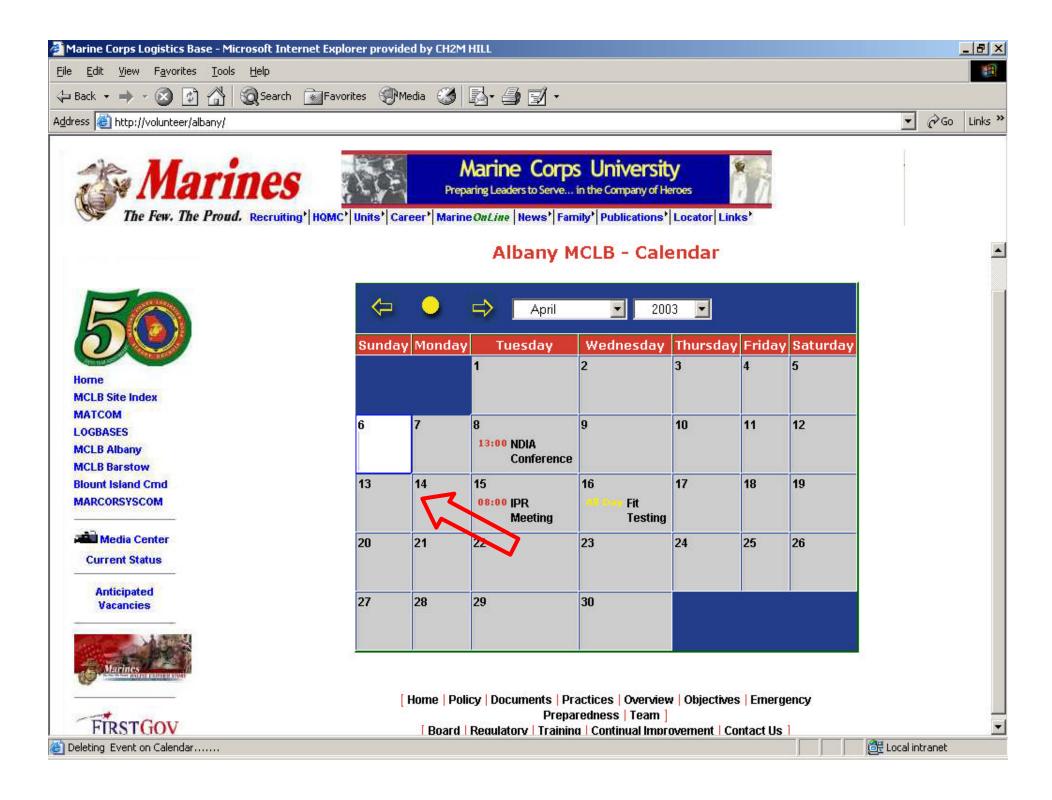


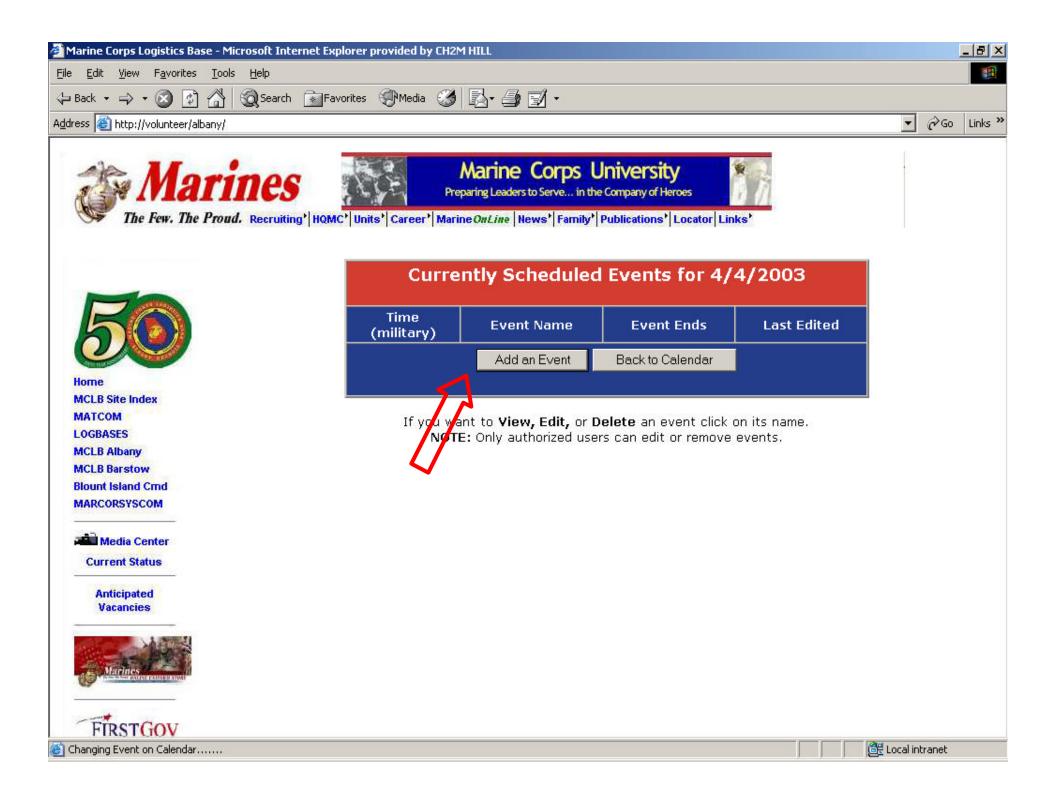
MCLB Albany Environmental Management System

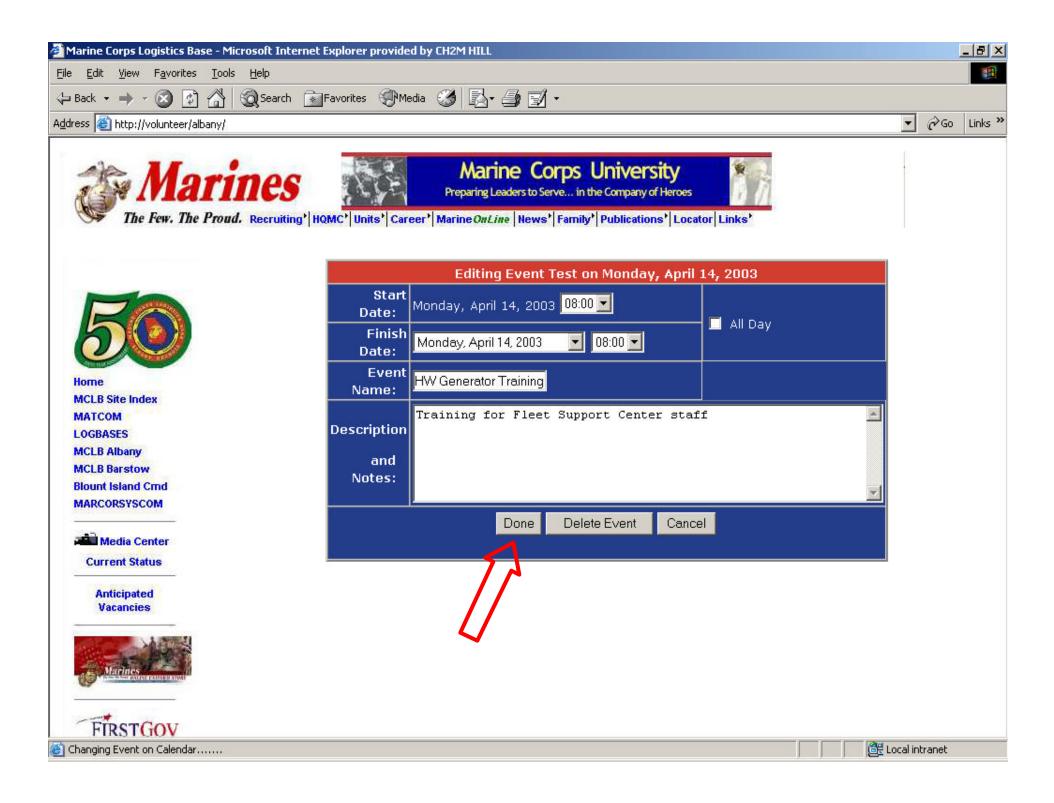
Policy **EMS Program Overview Practices & Aspects Objectives and Targets** Documents and Records Emergency Preparedness and Response EMS Management Team EMS Review Board Regulatory Training **Continual Improvement** Contact Us

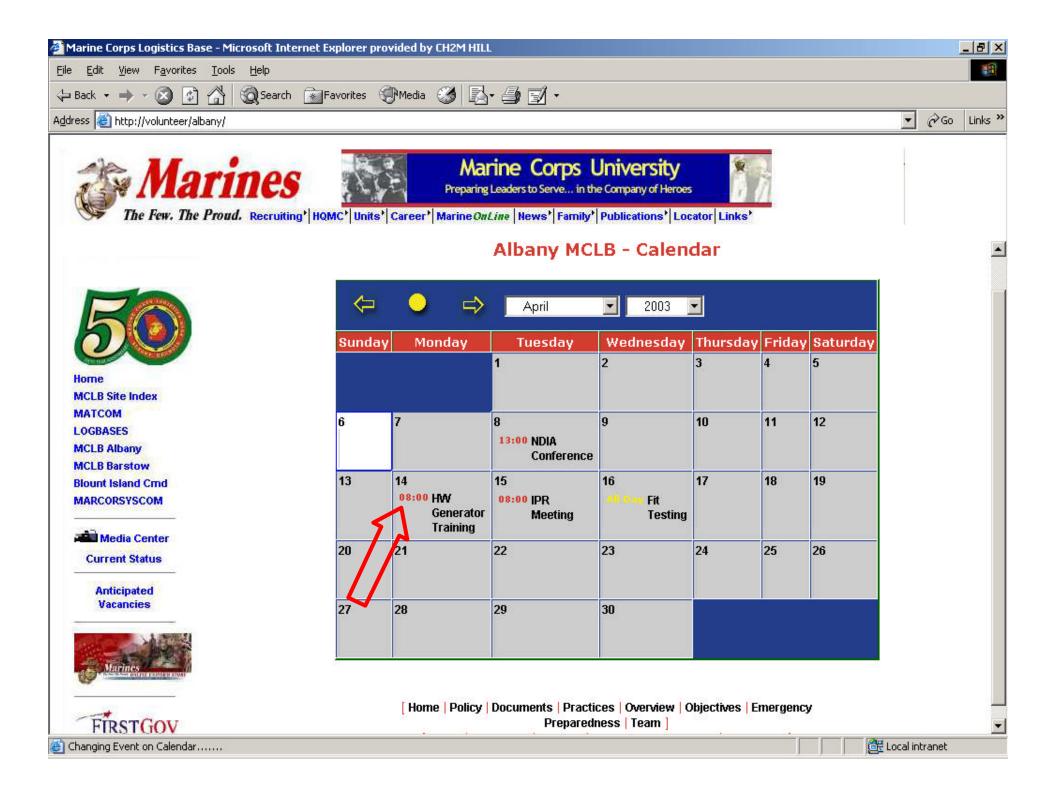
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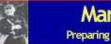
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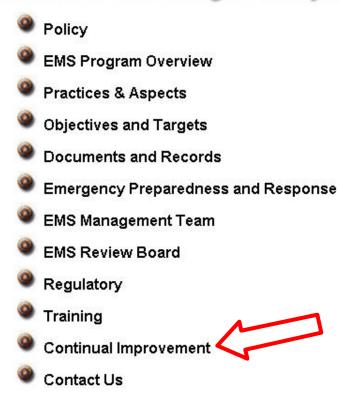
> Anticipated Vacancies







MCLB Albany Environmental Management System

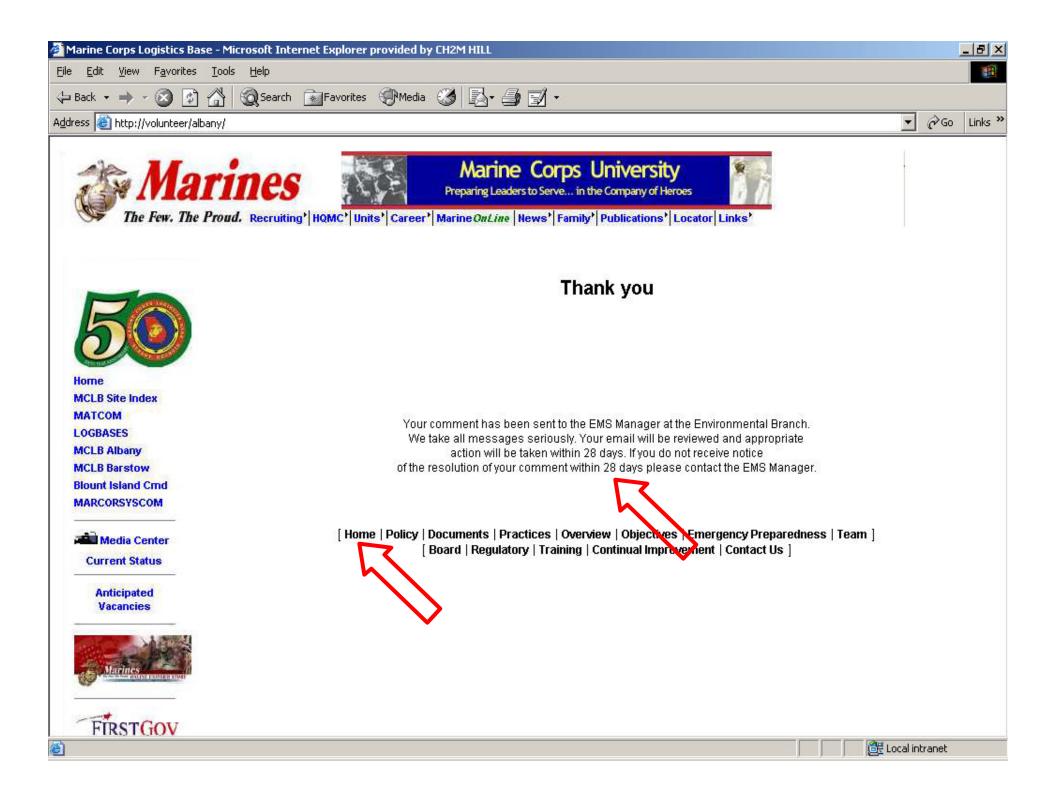


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The Few. The Proud. R	ecruiting' HQMC' L	Inits' Career' Marine OnLine News' Family' Publications' Locator Links'		
		Suggest / Comment		
	Name:	Jane Smith		
	Phone:	675-875-8765		
Home				
MCLB Site Index	Email :	jsmith@mclb.com		
MATCOM LOGBASES	100 - 100 - 100			
MCLB Albany	Organization :	Maintenance Center		
MCLB Barstow				
Blount Island Cmd		Solvent tanks are changed out on a 4 week schedule in the shop.		
MARCORSYSCOM		We could change to 12 week schedule based on current work load.		
Media Center				
Current Status	Comment:			
Anticipated Vacancies				
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			X	
Marines Parate		Submit		
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MCLB Albany EMS Web Tool

Future possible functions

- Training database
 - Track employee training needs, due date, certification of completion
- Interactive "Compliance Calendar"
 - Tracks regulatory due dates
 - Sends emails to users to manage tasks
 - Audit management function to store and track results
- Aid in regulatory report submission
 - Hazardous waste reports
 - Chromium compliance report
 - Ground water use report
 - Potable water supply and distribution record



Summary & Next Steps

- EMS Implementation Approach at MCLB Albany
 - Completed Gap Analysis good road map
 - Will complete Training & Workshops focusing on actions to sustain operations

plan

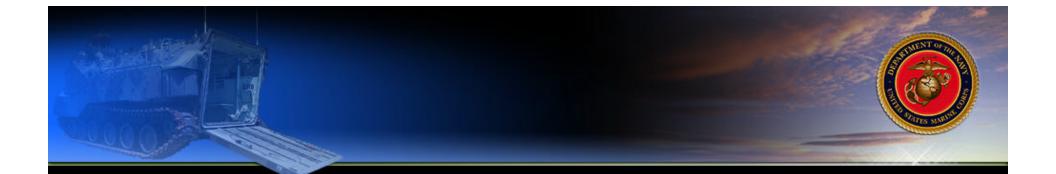
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Act

Do

- Will use MCLB Albany EMS Web Tool
 - As a tool to communicate information on EMS
 - To report on progress against objectives and targets
 - As a repository for data, documents, procedures
 - To provide EMS training materials on-line
 - To help manage continual improvement

Implement EMS structure that allows room to grow



Questions