Open Systems: State of the Practice

for

NDIA Simulation-Based Acquisition/Advanced Systems Engineering Environment Conference

25 June 2002
Overview

• Open Systems Vision and End State
• Transformation
• Characteristics/Indicators
• Implementation
• Summary
Modular open systems design is an integral part of any acquisition strategy to achieve affordable evolutionary combat capability and system-of-systems interoperability.
Open Systems Transformation

• Past
  – DoD Open Systems Advocate
    ✓ Viability proven
      ✓ Pilots, demos, and standards (26/16)
      ✓ Training
    ✓ Industry is on board
    ✓ Most of the policy is in place

• Present & Future
  – Ensure weapon systems are open
    • Institutionalize open system indicators
    • Provide on demand expertise across the spectrum of the acquisition process
    • Apply open system design principles at system-of-systems level
  – Streamline and focus policy
  – Focus on architecture process
  – Maintain dialog with industry
  – Sponsor targeted studies and analyses
  – High-payoff demonstration
Desired End State Characteristics

• An open system design that is characterized by (DoDI 5000.2 para 4.6.1.1.2)
  – Modular architecture
    • DoDD 5000.1 para 4.3.1, DoD 5000.2-R C5.2.3.5.5.1
  – Key interfaces
    • DoD 5000.2-R para C5.2.3.5.5.1 and C5.2.3.5.5.1
  – Open interface standards, where appropriate
    • DoD 5000.2-R para C5.2.3.5.5.1, C.2.7.1, and C5.2.3.5.5.1

• Approach to Ensuring Open Systems
  – Business and technical indicators (14) to predict achievement of desired end state
    • Essential (6)
    • Desired (8)
  – Institutionalize in acquisition process
Modular Open Systems
Business Indicators

- Uses a documented procurement approach (DoD 5000.2-R para. C.2.7.1) that:
  - (E) Assesses feasibility of using widely supported commercial interfaces standards
    • DoD 5000.2-R, para C.2.7.1 (O)
  - (D) Uses market research to determine industry support for interface standards
    • DoD 5000.2- R para C.2.9.1.4.1
  - (D) Documents order of preference for various types of interface standards (e.g., open, de facto, proprietary, etc.) to be used for key interfaces and selecting commercial and non-developmental item
    • DoD 5000.2- R para C5.2.3.5.5.1 and C2.9.1.4.2.2
  - (D) Sets the priority to the most cost effective solution over the system life cycle
    • DoDD 5000.1 para 4.2.3
  - (D) Conducts a business case analysis to assess the economic impacts of not using open standards for key interfaces
    • DoD 5000.2- R para C2.9.1.4.2.2
  - (E) Formulates a support strategy that addresses technology insertion and refreshment
    • DoD 5000.2- R para C.2.7.1 and C2.8.1.1.7 (M,K)

E = Essential   D = Desired
Modular Open Systems
Technical Indicators

• Uses a sound systems engineering process (DoD 5000.2- R para C.5.2.3.1) that:
  – (D) Facilitates the use of commercial or non-developmental items
    • DoDI 5000.2, para 4.7.2.1.1.5
  – (D) Avoids early commitment to system-specific solutions
    • DoDI 5000.2, para 4.7.2.1.1.2
  – (D) Mitigates risks associated with technology obsolescence and dependence on single source of supply
    • DoD 5000.2- R para C.2.7.1
  – (E) Identifies key interfaces of the system architecture to the desired level
    • DoD 5000.2-R, para C5.2.3.5.5.1 and DoDI 5000.2, para 4.7.2.1.1.2 (M,K)
  – (E) Designates open standards for appropriate key interfaces
    • DoD 5000.2-R, para C5.2.3.5.5.1 (O)
  – (E) Uses standards selection process that gives preference to widely supported open interface standards
    • DoDD 5000.1 para. 4.2.4, DoD 5000.2-R, para C2.6.3.1.2 (O)
  – (D) Manages system interfaces as a part of the overall configuration management process
    • DoD 5000.2- R para C.5.2.3.4.5, .9
  – (E) Employs a modular standards based architecture for the system design
    • DoD 5000.2- R para C5.2.3.5.5.1 (M)
Opportunities for Influence

• Products & Processes
  – Acquisition strategy and program documentation
  – Milestones B and C
  – Source selection criteria
  – Program reviews
  – Testing

• Organizations/Individuals
  – OIPT/WIPT (System, System-of-Systems)
  – Program management and IPTs
  – PEO
  – Milestone Decision Authority
Transforming Open Systems

Open System Vision

Institutionalize Open Systems
- Policy
- Guidance Documents
- Open Systems Criteria
- Acquisition Templates

Implement System-of-Systems
- Modular Architectures
- Identify Key Interfaces
- Designate Open Standards
- Trade-off Studies

Ensure Open Systems
- Apply and Assess OS
- Apply and Assess OS
- Apply and Assess OS

Enforce Open Systems
- MS B & C
- Modular Open System(s)
- Characteristics

Roles
- MDA
- OIPT/IIPT/CAE/PEO
- PM & IPT
- SoS IPT
- OSJTF

Indicators
- Characteristics
Goals

• Institutionalize open systems in the acquisition process
• Support programs in achieving evolutionary combat capability
• Use open systems design to implement system-of-system interoperability
An Open Systems Approach

A business and technical strategy that

- Identifies system modules using a reference model or architecture
- Identifies internal interfaces (between system modules) and external interfaces (to other systems that must be interoperable)
- Identifies key interfaces based on both operational and acquisition considerations that are germane to the system
- Designates open interface standards (with sufficient application and implementation guidance) that will guide and influence the system's design
- Uses an IPT to achieve and document these objectives
Two Predominate Perspectives for Applying an Open System Approach

System-of-Systems Focus: Joint Mission Capability

Platform Focus: Performance & Affordability

The standards to be selected for either of these perspectives are governed by different considerations.

What is the purpose of designating standards?
Systems would only need to implement the standards profiles for those mission areas where they participate.

**System of System Architects**

**Designate Joint Mission Capability Interface Standards Profiles from Domain Candidates**

**Impose Choices**
Interactions Among Systems
An Example

System and Functional Domains

System-of-systems Architects

Mission Capability X

<table>
<thead>
<tr>
<th>Candidate Standards</th>
<th>Domain Interface Standards</th>
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Tactics, Doctrine Procedures

Mission Capabilities

SoS-I

SoS-S

Candidate Standards

Mission Capability X

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Standards Profiles for Key Interfaces

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SoS₁

SoS₂

SoS₃

UAV
Collaboration Environment
for Creating & Using Key Interface Standards Profiles
**Summary**

**Vision and End State**

Modular open systems design is an integral part of any acquisition strategy to achieve affordable evolutionary combat capability and system-of-systems interoperability.

**Desired End State Characteristics & Indicators**

- An open system design that is characterized by (DoDI 5000.2 para 4.6.1.1.2)
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  - Business and technical indicators (14) to predict achievement of desired end state
    - **Essential (6)**
    - **Desired (8)**
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**Task Force Transformation**

- DoD Open Systems Advocate
  - Viability proven
  - Pilots, demos, and standards (26/16)
  - Training
  - Industry is on board
  - Most of the policy is in place

Ensure weapon systems are open
- Institutionalize open system indicators
- Provide on demand expertise across the spectrum of the acquisition process
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Streamline and focus policy (DoD 5000, etc.)
Simplify complex and inefficient architecture process (JTA, ACC)
Maintain dialog with industry
Sponsor targeted studies and analyses (NCAT, Industry experts)
Complete one high-payoff demonstration (Time Critical Targeting)

**Ensuring Modular Open Systems Design**

- Open System Vision
- Implement System-of-Systems
- Institutionalize Open Systems
- Ensure Open Systems

**Roles**

- MDA
- OIPT/IPT/CAE/PEO
- PM & IPT
- SoS IPT
- OSJTF

**Characteristics**

- Open Systems Criteria
- Acquisition Templates
- Policy
- Guidance Documents
- Trade-off Studies
- Identify Key Interfaces
- Designate Open Standards

**Indicators**

- Viability proven
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- Industry is on board
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**Past**

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**Present & Future**

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