TACOM APBI

30 October - 1 November

Advanced Planning Briefing for Industry
Transforming the Industrial Base

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Outline

• Mission/vision/concept of operations
• Expected outcomes
• Management structure
• Organizational structure
• Milestones
• Recent activity
• Summary
Mission

• **Current Operations** - Provide an efficient and effective organic ground systems manufacturing, repair, storage, and rapid deployment capability for a multitude of customers worldwide.

• **Future Operations** - Provide a lean, flexible, and agile organic manufacturing, repair, storage, and deployment capability that fully supports the requirements of future customers and the Army Transformation.
A **Ground Systems Industrial Enterprise** that operates as a single business unit, efficiently utilizing core capabilities of each installation, while simultaneously transforming those core capabilities to meet the needs of Army Transformation.

...**Responsive, Deployable, Agile, Versatile, Lethal, Survivable, Sustainable.**
Integrate all U.S. Army Materiel Command ground systems capability into a new business group

- Transfer Rock Island Arsenal, Watervliet Arsenal and Sierra Army Depot to TACOM, aligning them with their primary work loading organization. Accomplished October 10, 2002.
- Operate like a business to maximum extent possible.
- Grow by leveraging capabilities of each installation.
- Foster more partnering arrangements with industry and the field.
- Champion financial and workforce reforms.
- Increase productivity through initiatives such as Lean Thinking.
Expected Outcomes

• Competitive rates
• Reduction in direct/indirect ratios
• Reduction in cost of system recapitalization
• Institution of lean thinking
• Insertion of activity based cost management
• Revitalized workforce
• Agile/modernized infrastructure
Expected Outcomes, cont’d

• Leveraged/teamed with Defense agencies and field activities
• Expansion of existing public/private partnerships
• Utilization of all customer and investment dollars
• Integrated and workload industrial base
• First choice for Army Transformation
Board of Directors

Members
CG, Tank-automotive and Armaments Command
CG, Operations Support Command
PEO, Ground Combat Systems
PEO, Combat Service/Combat Service Support
Deputy, Ground Systems Industrial Enterprise
Deputy, Commodity Business Operations
U. S. Army Forces Command G-4
3 Industry Representatives
1 Representative from Academia

Responsibilities
- Integrate ground systems industrial management
- Set strategic direction
- Review financial and workforce policies
- Unify team relationships (Government/Industry/Field)

Committed to Excellence
Leadership Council

Members

Deputy, GSIE  Chief, National Main Integration Office
Director, Enterprise Transformation  Director, Enterprise Support
CDR Anniston Army Depot  CDR Rock Island Arsenal
CDR Red River Army Depot  CDR Sierra Army Depot
CDR Lima Tank Plant (DCMA)  CDR Watervliet Arsenal

Responsibilities

- Provide operational and transformational oversight
- Execute the objectives of the GSIE Board of Directors
- Approve major workload assignments, capital expenditures, process improvement, and transformation initiatives
- Gain an appreciation and understanding of the total Enterprise’s capability
- Serve as “ambassadors” for one another

Committed to Excellence
**Summary**

- Leverages the capabilities of depots, arsenals, industry and the field to improve the quality and responsiveness of logistics services.
- Establishes a closer relationship between the field and the industrial base
- Provides the focal point of entry for all ground systems support issues
- Provides a consolidated sustainment structure for ground systems
- Sets the path for logistics transformation
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